

2010  
ANNUAL REPORT



MISSION:

PUBLIC SAFETY &  
SUCCESSFUL  
RE-ENTRY



## LEADERSHIP FROM THE TOP



Governor Mitchell E. Daniels, Jr.

*"The Indiana Department of Correction has found ways to do more with less, spending taxpayer dollars wisely while making certain that the state's most dangerous offenders remain where they cannot do harm. I applaud the leadership and staff for the innovation and creativity they've embraced to find efficiencies while improving public safety."*

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## VISION

As the model of public safety, the Indiana Department of Correction returns productive citizens to our communities and supports a culture of inspiration, collaboration, and achievement.

## MISSION

The Indiana Department of Correction advances public safety and successful re-entry through dynamic supervision, programming, and partnerships.



## LETTER FROM THE COMMISSIONER



Commissioner Edwin G. Buss

Thanks to the persistent efforts of our staff and partners, 2010 was yet another progressive year for corrections in Indiana. Although we were once again challenged to do more with less, the Indiana Department of Correction continued to advance forward. From our nationally renowned CLIFF program to our quickly growing U.S Department of Labor Apprenticeship programs, our agency has become a best practices model for corrections across the nation.

Under the leadership of Governor Mitch Daniels, Indiana underwent the first comprehensive review of our state's criminal code and sentencing policies since 1976. In partnership with the Pew Center on the States and the Council of State Governments (CSG) Justice Center, a bi-partisan study was conducted aimed at improving public safety by reducing recidivism and managing the growth of Indiana's prison population.

The Department also launched its new and improved victim notification service, Indiana SAVIN. The new system not only allows us to continue this important public safety service but also improves access to vital information and saves money while doing so. This initiative has strengthened the collaboration between our partners in criminal justice and the mission that we share in protecting communities across the State of Indiana.

Through focusing on best practices in reducing length of stay in our youth population and partnering with Community Corrections to provide transitional and re-entry services, our Division of Youth Services generated a significant drop in our youth offender population last year. DYS is also working with Community Corrections to establish diversion programs that keep youth in their communities, where they have a support system and can foster stronger relationships with their family.

To bring more job opportunities to offenders as they prepare for re-entry, Indiana has been developing and expanding apprenticeship programs throughout our correctional facilities. The partnership between the U.S. Department of Labor and PEN Products has launched PEN into the national spotlight for its great progress in offender re-entry. Our program has grown to be the largest state prison program in the country. It is clear that these opportunities provide hope to our offenders and lessen the rate of recidivism.

Two highly acclaimed documentaries were filmed inside two of our female facilities last year, highlighting some of the innovative programs we offer. The Wee Ones Nursery at the Indiana Women's Prison was featured in a documentary titled Babies Behind Bars, which tells the story of pregnant offenders contending for a spot in the coveted baby dorm. Breaking Down the Bars, which premiered on the Oprah Winfrey Network, follows the dramatic transformation of eight female prisoners serving their time at the Rockville Correctional Facility.

Although we had many accomplishments in 2010, there is still work to do. It is with excitement that we look toward the future of corrections in Indiana. We will continue to build on future successes by utilizing proven best practices in every area of the Agency.

Our best is yet to come.



Edwin G. Buss  
Commissioner

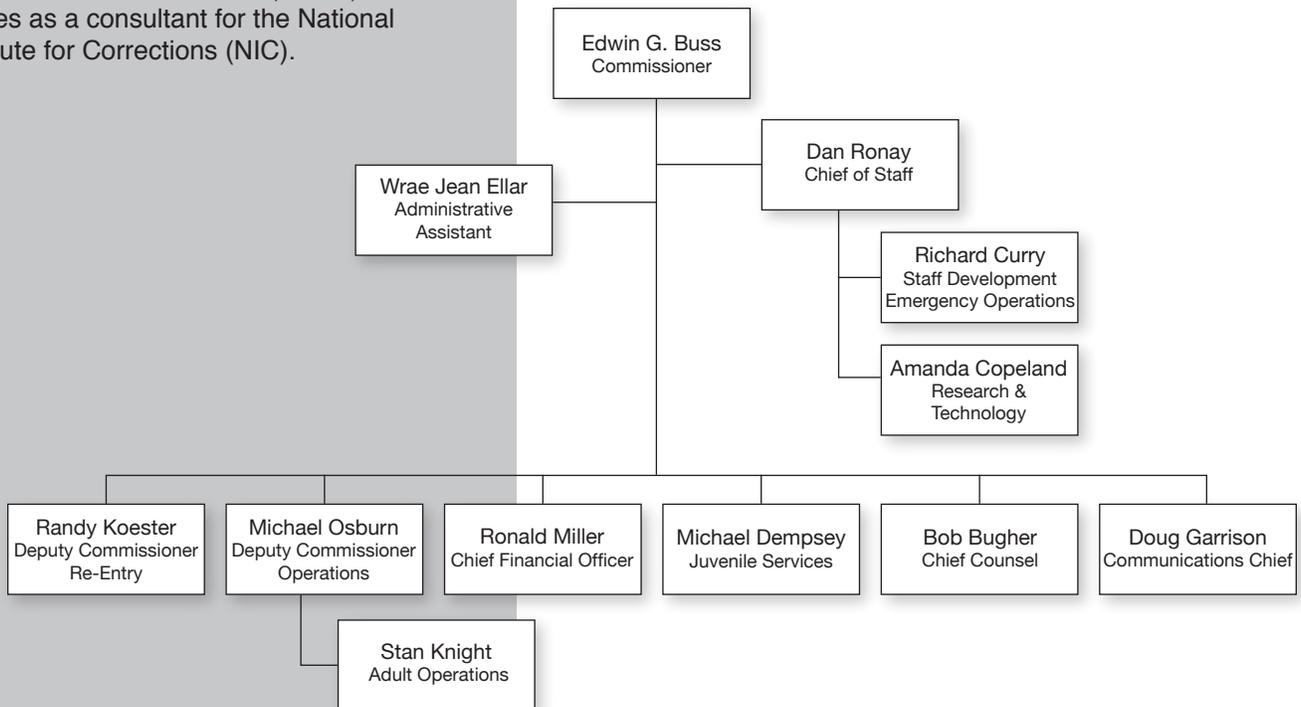


Commissioner Buss and Superintendent Sevier welcome Governor Daniels to Miami Correctional Facility.

# EXECUTIVE STAFF

**Commissioner Edwin G. Buss** serves as the Agency Head of the Indiana Department of Correction. Governor Mitchell E. Daniels, Jr. appointed Edwin G. Buss as Commissioner effective August 1, 2008.

In addition to serving on various Committees and Boards, Commissioner Buss is an active member of the American Correctional Association (ACA), the Indiana Correctional Association (ICA), the Association of State Correctional Administrators (ASCA), and serves as a consultant for the National Institute for Corrections (NIC).



(L-R) Johnson Controls' Dave Peters, Indiana Senator Jim Arnold, and IDOC Commissioner Buss at ISP's ribbon cutting ceremony.





**Chief of Staff, Daniel G. Ronay** serves as the primary confidante and advisor to the Commissioner on all Agency matters. The Chief of Staff generally works behind the scenes to solve problems, mediate disputes, address issues, and ensure the Commissioner's vision and intent is carried out.

### 2010 HIGHLIGHTS:

#### Mental Health

- Created a partnership with the Indiana Sheriff's Association to develop and utilize a centralized sex offender registration system, Offender Watch.
- Revised numerous mental health policies and procedures to create a more therapeutic environment for offenders in need of treatment and adhere to American Civil Liberties Union standards and best practices.
- Implemented a variety of additional trainings for Department staff to better deal with crisis situations, communication skills, and de-escalation techniques.

#### Construction Services

- A vacant structure at the Madison Juvenile Correctional Facility, formerly used as a laundry building, was converted into a gymnasium and recreation facility. In its new configuration the structure features an indoor volleyball area and basketball courts, as well as a library and media center. The project was completed for \$130K, compared to \$1.2M in new construction costs for a comparable structure of this size. The work was accomplished by Madison Facility staff, who supervise offenders from the Henryville Correctional Facility.
- Numerous facilities received physical plant upgrades to improve energy efficiency and realize cost savings. Some of the initiatives included the installation of LED lighting at the Logansport Juvenile Intake Unit, a comprehensive energy efficiency structural rehabilitation at the Camp Summit Boot Camp, lighting upgrades and retrofitting at Chain O' Lakes Correctional Facility, and a host of additional physical plant changes to improve living and working conditions for staff and offenders.



Chief Ronay presents a Proclamation from the Governor during CTI's 10th Anniversary.

# EXECUTIVE STAFF

As **Deputy Commissioner of Re-entry, Randall Koester** is responsible to lead the Department in its efforts to provide an effective re-entry process that encourages productive citizenship of former offenders, reduces recidivism, and promotes enhanced public safety.

## **2010 HIGHLIGHTS:**

### **Parole and Release Services**

- Parole Services Division received its first accreditation by the American Correctional Association (ACA). The Parole Division scored a perfect 100 percent on mandatory standards and a 95 percent on non-mandatory standards, established by ACA.
- The Indiana Risk Assessment System (IRAS) will be utilized for assessing criminogenic risk and needs for offenders residing within the Indiana Department of Correction (IDOC). The IRAS consists of five assessment tools, two of which will be utilized by IDOC, the Prison Intake Tool and the Re-Entry Tool. The remaining tools will be utilized by the courts, community corrections, parole and probation. The Department is currently utilizing the Prison Intake Tool and the Re-Entry Tool as a pilot at the Rockville Correctional Facility and the Reception Diagnostic Center. After the assessments are completed with the offenders, the scores are entered into the Indiana Court Information Technology Extranet (INCITE). INCITE, a program through the Judicial Technology & Automation Committee (JTAC) will house and view the assessments for all offenders across the entire judicial system in Indiana. IDOC is nearing the end of the pilot stage and will be fully implementing the IRAS tools very soon.
- The IDOC and Bureau of Motor Vehicles (BMV) have continued to assist offenders obtain their State ID Card prior to release through the utilization of the BMV Mobile Unit. The Unit processed over 700 offenders in 2010.

### **Transitional Facilities & Community-Based Programs**

- In 2010, the Department strengthened its partnership with Community Corrections to a level never seen before. With four new participating counties in 2010, there are now a record 78 counties that utilize this important program that keeps non-violent felons in their home communities. This program allows offenders to receive needed correctional services while still maintaining work, school, and family relationships, all of which are important factors to reducing recidivism. Because of this program, the counties were able to divert 29,628 felons from Department of Correction custody.
- The Community Transition Program (CTP) has also enjoyed steady growth each year, with particularly robust results in 2010. By 2009, the average number of participants had grown to 417 per month, up from 337 in 2004. Then in 2010, the year started with 450 people participating in CTP in January. By the end of the year, there was an average of 525 people per month, with over 600 participants in August. The Department will work to continue the growth of both Community Corrections and CTP in 2011.

### **Offender Programs**

- Substance Abuse Treatment transitioned to Correctional Medical Services (CMS). Effective 9/01/2010, CMS began providing the Addictions Recovery Services for the Department of Correction. The transition allowed the Department to place substance abuse services under our medical provider, thereby helping us deliver the services in a more coordinated and efficient manner, and allowing for offenders to receive substance abuse services in a unified treatment package. By putting the services under a single administration, where there had previously been two, we eliminated the duplicated cost. The transition of Addictions Recovery staff from state employees to CMS staff went very smoothly. All incumbent state employees were offered an interview, and many were hired by CMS. Some chose to pursue other opportunities.



- The Purposeful Incarceration program was initiated by the Department of Correction to work more closely with the Judiciary to target and treat offenders with severe drug addictions. The project began with Vanderburgh County making referrals to the Department's Therapeutic Communities, with the commitment they would consider modifying offenders sentences and returning them to the community early for follow up services if they successfully complete treatment. This project has been expanded to numerous other counties. At this point we have had 30 Counties make referrals, and over 220 Offenders have been referred through Purposeful Incarceration.

## Education

### Juvenile Education

- The Education Division, with the financial support of the federal Title I program, has developed and implemented the Student Information Management System (SIMS) in all IDOC juvenile schools. SIMS is a unique, innovative, and comprehensive computer database that unobtrusively collects information at the classroom level to support teachers and administrators in the delivery of high quality educational services to students.

### Adult Education

- To assist those released offenders in transitioning to productive, socially useful, taxpaying citizens the Department has contracted with the State's community college system, Ivy Tech, to provide basic literacy, GED, and career technical programs to incarcerated adults. The newly instituted delivery model and programs provides a wide range of educational benefits and post-release opportunities for the Department's adult population.

## Legislative Services

- The 2010 Legislative session provided alternatives to incarceration, re-establishment of sentencing study committees and support to local community corrections entities so that there is parity between contract agencies and those who are under direct placement statutes.
- Advocated for the passage of Senate Enrolled Act 340, Parole Board Duties, which makes conducting a community investigation by the parole board mandatory for sex offenders and violent offenders. Parole will now be reduced from the presumed two years to a one year term for nonviolent offenders. SEA 340 also makes changes to Community Corrections statute to make it more cost effective while improving services.
- Advocated for the passage of Senate Enrolled Act 415, Discharge of Long Term Inmates, which provides that an inmate is eligible for rehabilitation based discharge for long term inmates if the inmate has served 21 consecutive years in the department of correction and has received four years of earned credit time. Lawmakers expanded the options for earned credit time in SEA 415, which allows certain persons to earn not more than six months earned credit time, as determined by the department of correction, for completion of one or more reformatory programs approved by the department of correction.

## Apprenticeships

- IDOC and the USDOL Programs have seen a growth of over 20% over the last year in the number of offenders enrolled. This program provides offenders an opportunity to earn certification that will increase their employability upon release.

# EXECUTIVE STAFF



Michael Osburn,  
Deputy Commissioner  
of Operations

As **Deputy Commissioner of Operations, Michael Osburn** is responsible for leading the Department in its effort to provide effective safety and security at all agency facilities by seeking and initiating the correctional practices which best promote the interest of public safety for the citizens of Indiana.

## 2010 HIGHLIGHTS:

### Classification

- The Offender Placement Section began separating medium security offenders by facility location according to their release date. Medium security offenders with more than 8 years to serve were housed at Miami, Correctional Industrial Facility and Pendleton, leaving the Level 2 facilities with dorms to house those with under 8 years to serve. This was an interim step in creating the 4th security level.
- The Operational Support Section began a pilot project for coordinating State Wide Release Transportation. The project entails Central Office staff coordinating the release of all offenders from the department by having facilities combine their release trips. As a result, facilities from the northern and southern parts of the state have not had to cross interstate 70 in taking offenders home. It has saved many miles on vehicles and staff hours to transport.
- The Facility Planning Committee has continued to meet and is currently planning the conversion of the Indiana State Prison Outside (ISO) from primarily Level 1 to a primarily Level 2 facility. This will allow the department to fill the vacant Level 1 beds while adding much need Level 2 housing. The criteria for the Level 2 offenders will not change from the criteria currently in place for placement of offenders at ISO.

### Field Audits

- Seven adult facilities received accreditation or re-accreditation with the American Correctional Association during 2010, with the other 10 receiving successful internal audits through the program review division. All audits are designed to measure facility performance against national best practices.

An offender at Rockville learns culinary skills in Aramark's IN2WORK program.



- The 2010 Complacency Drill Report and Job Shadowing Report was prepared for submission to Commissioner.
- 2010 Indiana Juvenile Detention Facility Data Sheet Report: Compiled information to update Juvenile Detention data sheet.
- Completed 2010 Update of ACA Adult Correctional Institutions “Best Practices”.
- Completed 2010 Update ACA Juvenile Facilities “Best Practices”.
- Enhanced Utilization of Facilities’ ACA Coordinators as Collateral Auditors.
- Establishment of IDOC Core Standards Committee for “Colleague Training Support & Operational Assistance”.
- Accomplished the Division Mission in spite of reduced staffing levels.

#### **Food Services**

- In 2010, ARAMARK served 28,770,558 Adult and 769,797 Juvenile offender meals for a total of 29,540,355.
- In 2010, 467 offenders enrolled in Aramark’s IN2WORK program. 118 offenders graduated from the program of which 101 have received credit time while the remainder of the graduates are being evaluated to receive their credit time.
- Through the National Restaurant Association’s Educational Foundation, 111 offenders passed the ServSafe Certification program.
- To help the IN2WORK instructors, Aramark developed their Train the Trainer program with three separate modules where Aramark employees can go on-line to participate in the “Smart Checks” for each module. IDOC’s Education Division is currently developing a similar program for the instructors at our juvenile facilities.

- ARAMARK’s iCare program, in conjunction with PEN Products at the Plainfield Commissary Distribution Center, began in February 2010. The program allows offenders’ loved ones to order gift bags for the offenders online. The gift bags are delivered with the regular commissary products dispensed by PEN. The program provides full-time employment for four offenders who are learning useful skills in warehousing and distribution, including product organization and inventory management. ARAMARK also employs one former offender full-time to help administer the program. iCare is currently available to offenders at 18 adult facilities. Since the program began, over 16,000 gift bags have been shipped. In 2010, iCare sales totaled \$425,678 resulting in income for PEN of \$45,421 and income for IDOC of \$41,823.
- Sales from the Fresh Favorites program totaled \$638,635.00 in 2010 which generated \$63,863.50 for the offender Recreation Funds at the facilities.

#### **Medical Services**

- Reduction in the overall suicide rate
- Telemedicine is operational at two sites; Westville and Miami
- Onsite obstetric services at the Indiana Women’s Prison
- Overall improvement in International Normalized Ratio for Prothrombin (INR) management for offenders on Coumadin

# EXECUTIVE STAFF



Ronald Miller,  
Chief Financial Officer



Richard Curry,  
Executive Director of  
Staff Development  
Emergency Operations



Stanley Knight,  
Executive Director  
of Adult Facilities

As the **Chief Financial Officer, Ronald Miller** oversees the Agency's Operating, Capital and Prison Industry budgets and is responsible for working with other Department Divisions to establish benchmarks for measuring performance. Other areas of responsibility include payroll, procurement, contract monitoring and compliance, as well as asset/inventory management.

## 2010 HIGHLIGHTS:

- Agency reverted \$24.4 million of its appropriation to the State General Fund for Fiscal Year 2010.
- Secured new contracts and amendments that substantially reduced costs while improving services for:
  - Food services
  - Medical services
  - Offender legal research materials
  - Offender drug testing
  - Men's work release
  - Juvenile education
  - Basic adult education/vocational training for offenders
  - Fuel supply for biomass boilers
  - Staff uniforms
  - Sex offender treatment
  - Victim notification services
- Audit division completed 100% of audits on time for the fifth consecutive year.

Westville correctional officers and the Westville Fire Department evacuate offenders during the facility's Disaster Drill training.



As the **Executive Director of Staff Development Emergency Operations, Richard Curry** has direct oversight for the development, implementation and delivery of training for the entire agency's staff, volunteers and contractual workers by providing professional competency opportunities through knowledge and skill-based training. In addition, Richard Curry serves as a liaison and an advisor to the Commissioner on all emergency preparedness and response issues that may arise in any of the IDOC's various facilities.

#### **2010 HIGHLIGHTS:**

- 100% Certification in the ACA Accreditation for Staff Development Emergency Operations (SDEO)
- Provided teleprompting services for the Governor's State of the State message
- IDOC staff and 353 contractual college professors completed 15,751 Computer Based Training (CBT) programs for a total of 123,041 training hours
- Conducted over 20,000 man hours of training for Emergency Teams
- SDEO conducted the Annual Emergency drills for all IDOC facilities

As **Executive Director of Adult Facilities, Stanley Knight** is responsible for providing executive level oversight and direction to 18 correctional facilities consisting of approximately 23,700 offenders and 6,200 staff. Executive Director Knight reviews, interprets and coordinates the development of agency operational policy for field operations and monitors compliance. He also works with other key personnel to develop strategic planning for the Department's Adult Correctional Facilities. ED Knight also visits all adult facilities on a periodic basis to ensure safety, security, conditions of confinement and staff morale are in good order.

#### **2010 HIGHLIGHTS:**

- Completed emergency drills at all adult facilities in 2010 as part of our emergency preparedness program.
- Developed and instituted a rapid electronic notification system for Central Office Executive Staff, Division Directors and Facility Superintendents. This system allows us to get urgent/emergency information distributed to agency command staff in a rapid fashion, which in turn allows us to respond to critical situations in a very timely manner.
- Instituted a security assessment drill program for all adult facilities in 2010. Each facility is tasked to perform a minimum of four security assessment drills each month to assess the level of security within our facilities. Adjustments to security protocols were made as necessary based upon the outcomes following these assessments.
- Standardized all entrance and exit procedures at each of the adult facilities to ensure continuity of operations.
- Began an agency-wide initiative to coordinate transportation of inmates on a state-wide basis in June 2010. The results for the last seven months of 2010 led to a savings of approximately \$57,000 dollars.
- We added approximately 931 inmates to our agency inmate count without any new construction or additional staff thus improving capacity management without using additional tax dollars.
- Instituted a "Back to Basics" security initiative across the agency involving all adult facilities. The initiative challenged all facilities to review a minimum of one perceived operational weakness per quarter with the goal of making all necessary corrections so that the weakness could become a strength. The exercise results are reported on the monthly metrics report.

# EXECUTIVE STAFF



Michael Dempsey,  
Executive Director of  
Division of Youth Services



Robert Bugher,  
Chief Counsel

**Executive Director Michael Dempsey** is responsible for overseeing the Department's Division of Youth Services which includes all of the State's secure juvenile facilities. Mr. Dempsey directs the juvenile facility operations, case management, program functions, support services and juvenile re-entry services. The Division of Youth Services (DYS) was established in 2009 to oversee all aspects of the Indiana Department of Correction juvenile care. The IDOC recognizes that impacting the lives of troubled youth requires separating adult and juvenile services.

## 2010 HIGHLIGHTS:

- Reduced the juvenile population in IDOC facilities from approximately 800 students to approximately 600 students through various partnerships and efforts of DYS, Juvenile Courts, County Probation Officers, and the Indiana Juvenile Justice Task Force as well as many other individuals and agencies throughout the State.
- Closed Northeast Juvenile Correctional Facility in order to consolidate youth services and provide more efficient services for the State of Indiana.
- DYS has worked closely with several counties to pilot various community-based re-entry programs for students with lower risk and to provide services in the least restrictive setting.
- Implemented Restorative Justice Projects at each facility to assist with youth accountability and community safety. Another component of Restorative Justice that has been implemented at each facility is Restorative Justice Conferencing with victims, family members and others. Youth participate in victim impact programs prior to release.
- DYS received a grant that included a training webinar, development of training curriculum for new hires and annual in-service training, and certification of approximately 30 staff in the area of Restorative Justice Conferencing Programs. Each facility has been working on a plan to begin these Restorative Justice Conferences with appropriate cases.



Students from Camp Summit help clean up their local community for a Restorative Justice project.

- DYS was awarded \$732,389 for the Second Chance Act Juvenile Re-entry Demonstration Project grant by the U.S. Department of Justice (USDOJ) Office of Justice Programs (OJP) Office of Juvenile Justice and Delinquency Prevention. DYS will partner with Marion and Hendricks Counties and the Juvenile Justice Task Force for the initiative of enhancing existing transitional services offered to high risk incarcerated youth returning to those counties from our facilities
- DYS received \$43,400 through a Justice and Mental Health Collaboration Project planning grant from the UDOJ OJP Bureau of Justice Assistance. This project established a cross-system Collaboration Team at the state level to work with IDOC facility Community Advisory Boards; enhance re-entry services through increased family involvement in the treatment of youth with mental health and co-occurring mental health and substance abuse disorders; and strengthen existing mental health programming.
- DYS received technical assistance through the Office of Juvenile Justice Delinquency Prevention (OJJDP) that provided a Train-the-Trainer course in Motivational Interviewing. These trainers will then train all of DYS staff.
- DYS implemented the Indiana Youth Assessment System (IYAS). The IYAS is a risk assessment that Juvenile Justice Agencies throughout Indiana will be using. The IYAS is made up of different instruments to be used at specific points in the Juvenile Justice Process to identify a youth's risk to reoffend and the youth's, criminogenic needs. These instruments are used at distinct points in the juvenile justice system to promote and assist with the development of a Case Management Plan. The DYS is responsible for completing the Residential Tool upon intake and the Re-entry Tool before re-entry into the community.

- DYS initiated the Bienvenido program in partnership with the Northeastern Center. This program was created with the hope of supporting immigrant youth in their adjustment to a new school setting and community. It also works to strengthen communication between adolescents and their parents through weekly interviews. The program helps immigrants process leaving their country but also helps them understand what is happening as they adjust to life in a new country. Each student involved in this program is partnered with a Latino community volunteer who assists the youth during incarceration and, during the transition back to the community by connecting the youth with community resources.

As the **Chief Counsel, Robert Bugher** provides legal direction for the IDOC. Additionally, the Chief Counsel oversees the Legal Services Division, which provides guidance related to sentencing orders and inmate placement, conditions of confinement, personnel issues, visitation, parole placement and conditions of release.

**2010 HIGHLIGHTS:**

- Successfully litigated employment-related cases at an over 90% rate
- Successfully litigated 100% of mental health commitment litigation
- Assisted in preparing successful grant application for victim reconciliation program
- Participated in numerous legal issue training sessions
- Coordinated facility tour and information session for state agency legal interns
- Assisted in efforts to transition the provision of education providers

# EXECUTIVE STAFF



Amanda Copeland,  
Executive Director of  
Research & Technology



Douglas S. Garrison,  
Chief Communications  
Officer

As **Executive Director of Research & Technology**, **Amanda Copeland** is responsible for the direction and supervision of three Divisions: Planning & Research, Technology Services, and Sex Offender Registration/Victim Notification. Copeland is also responsible for conducting research; analyzing/interpreting data and presenting reports; facilitating research projects; and responding to internal and external requests for information and data. Additionally, Copeland serves as the Agency Chair of the Prison Rape Oversight Group.

## 2010 HIGHLIGHTS:

- Awarded a new offender phone contract that will increase revenue for the state and additional technology initiatives and allow for cell detection/capture technology to be embedded in IDOC facilities, while at the same time lowering the cost of the calls for incarcerated offenders.
- Successfully transitioned from a vendor provided victim notification system to an in-house developed and maintained constituent notification system, Indiana SAVIN, that not only saves the state money, but provides better customer service and more accurate data.
- Established an over-arching technology road map and system platform in order to transition to a fully interoperable and web-based Offender Information System with connectivity to disparate data systems and in compliance with Federal information exchange mandates.
- Revised Department policy and procedure on how to respond, investigate, document, and report instances of sexual violence within facilities in compliance with Federal PREA guidelines and established Sexual Assault Response Team objectives and trainings for each facility.
- Enhanced a variety of existing databases including Security Threat Group profiles, reporting, and photos; rewrote the internal classification system to conform to new policy; created a Trust Fund Re-Entry Account for offenders per House Bill 244; and created an offender program tracking and completion subsystem to better monitor and analyze offender program completions and time cuts.

Breaking Down the Bars, filmed at Rockville,  
premiered on the Oprah Winfrey Network.

*Breaking Down the Bars*  
ROCKVILLE

As **Chief Communications Officer, Douglas Garrison** is responsible for fostering internal communication within the IDOC and promoting external communication with members of the public and the media to enhance improved understanding of the IDOC's mission, programs and initiatives. This is accomplished through written communications (INside Corrections, Weekly Views, booklets, pamphlets, and brochures, etc.), appearances on and in local and statewide media (radio, television, newspapers, etc), the Speakers Bureau, and the IDOC website.

**2010 HIGHLIGHTS:**

- 44 Blue filmed Breaking Down the Bars at Rockville
- Firecracker Films filmed Babies Behind Bars at the Indiana Women's Prison
- Negotiated contract with 44 Blue to film Lock Up at Wabash Valley in Spring/Summer 2011
- Hosted Touch DNA media event at IREF
- Amos Brown's *Afternoons with Amos* aired live from the Indianapolis Re-Entry Educational Facility
- Governor Daniels attended a CLIFF graduation at Rockville and a PLUS graduation at Miami.
- Met with Editorial Boards from Indianapolis Star, South Bend Tribune, and Fort Wayne Journal Gazette
- Hosted Media Panel at the Indiana Correctional Association's fall conference, with reporters from state/local TV, Radio, and Newspaper.
- Organized the 1st Annual Commissioner's Golf Open at Fort Benjamin Harrison to benefit the Indiana Correctional Peace Officer Fund.

# TIMELINE OF PROGRESS

## JANUARY



Offenders from the Pendleton Correctional Facility receive instruction in an Ivy Tech classroom.



### January

The Department completed a thorough review of the manner by which education is provided to adult offenders in Indiana, and as a result, decided to restructure educational services for adult offenders by partnering with Ivy Tech Community College. In a plan which was rolled out in phases by regions of the state, Ivy Tech committed to begin delivering adult educational services comprised of GED, literacy, and vocational programs to adult offenders statewide. The IDOC chose Ivy Tech to better serve the re-entry needs of offenders. Nearly 90% of all IDOC offenders are released within 30 miles of an Ivy Tech campus. Individuals who enroll and pass Ivy Tech classes while incarcerated will be fully enrolled Ivy Tech students. Upon their release from prison and subsequent enrollment at a local Ivy Tech Campus, they will receive credit toward certificate or degree programs and will have the option to finish their education. The full implementation of the partnership will be completed by April 1, 2011.

## FEBRUARY

The Department unveils its 2010-2013 Strategic Plan



### February

The Department released its first multi-year strategic plan. The 2010-2013 Strategic Plan was an all-inclusive project comprised of staff, offenders, and stakeholders. The plan is comprised of five main tenets (Communication, Organizational Culture, Re-Entry, Resource Management, and Safety and Security) and each has a number of action plans underneath it that set the tone for the years to come.

Forty-six Correctional Police Officers were sworn in by the Honorable Judge Tanya Walton-Pratt at a graduation ceremony at the Correctional Training Institute in New Castle, IN. These men and women



The first class of Correctional Police Officers are sworn in.

are the first to serve in this post in IDOC history. Each Correctional Police Officer had to complete a pre-basic training course approved by the Law Enforcement Training Board and in collaboration with the Indiana Law Enforcement Academy received training in criminal law, investigative techniques and tactical training.

In an agency-wide effort to raise money for the Haiti Relief Fund, the Indiana Department of Correction collected \$11,016.95. Staff and offenders at each facility were asked to collect and donate to an organization close to their location aiding the Haiti Relief Fund, such as the American Red Cross.

Throughout the month of February, the Indiana Department of Correction and 65 other state agencies collected non-perishable food items for the Hoosiers Helping Hoosiers annual food drive sponsored by the Office of the First Lady Cheri Daniels. IDOC collected 7,227 food items and \$4,247 to be donated to food banks across the state.

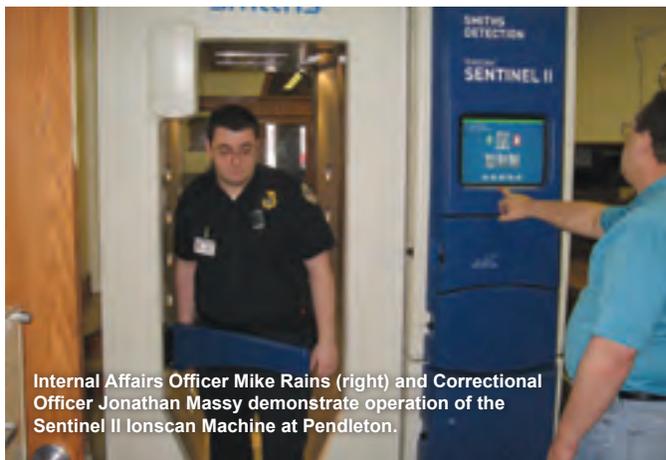
The Pendleton Correctional Facility found a new way to sniff out illegal contraband, with donated machines worth millions of dollars. The machines were donated from the Transportation Security Administration. Seven Sentinel II Ionscan Contraband Detection Portal machines were donated, to the Department. The machines were used in airports to detect explosives, but the one used at Pendleton has been reprogrammed to detect narcotics.

In February, members of the Legislative POWER (Political Organization for Women's Education and Representation) group hosted a baby shower for the Wee Ones Nursery (WON) program at the Indiana Women's Prison (IWP), thanks to donations by members of the General Assembly and their staff. The women's caucus became interested in the Wee Ones Nursery at IWP and wanted to assist. Senator Earline Rogers said, "We just wanted to do what we could to help." During the 2009 legislative session, Senator Rogers and Representative Linda Lawson made points of privilege for all members of the General Assembly to donate needed items to the WON program. "The feedback was overwhelming. The mission [of the program] really struck at the hearts of the legislators," expressed Senator Rogers.

#### March

The Miami Correctional Facility received high praises after passing its second Reaccreditation Audit by the American Correctional Association (ACA). The audit team spent 2 ½ days at the correctional facility touring the grounds and going through policies, procedures, and practices. The facility passed the 449 non-mandatory standards with a 98.2% rating and passed the 59 mandatory standards at 100%.

The American Correctional Association named the Logansport Juvenile Correctional Facility one of the top facilities in the country. After completing its three-day audit, the ACA auditors applauded Logansport Juvenile for their record keeping and the level of service they provide to youth in their care. "The state of Indiana should be proud of what is happening here at Logansport," said James Ball of ACA.



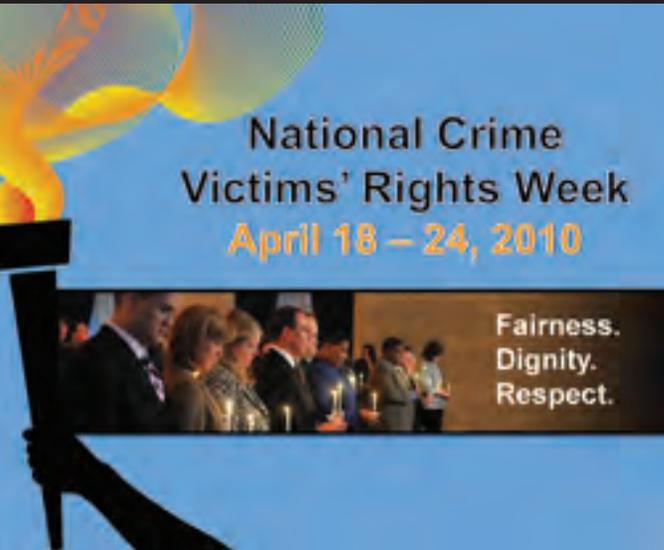
Internal Affairs Officer Mike Rains (right) and Correctional Officer Jonathan Massy demonstrate operation of the Sentinel II Ionscan Machine at Pendleton.



6-month old Angelina Hernandez and her mother Balbina Hernandez welcome the legislators to the Wee Ones Nursery.

# TIMELINE OF PROGRESS

## APRIL



### April

National Crime Victims' Rights Week was celebrated April 18-24. This week spotlights our nation's response to victims of crime. This year's theme was "Crime Victims' Rights: Fairness. Dignity. Respect." This theme captured the principles that inspired the victims' rights movement. As of 2010, every state has passed victims' rights laws, and 32 states have constitutional victims' rights amendments. All states have victim compensation funds, and more than 10,000 victim assistance programs exist throughout the country. Such changes have made victims participants, rather than bystanders, in the criminal justice system.

Touch DNA began being used to analyze trace DNA samples from prison contraband through a pilot project with Indianapolis-based Forensic ID. The grant-funded project, believed to be the first of its kind nationwide, will be used at all Indiana DOC facilities. "DNA evidence removes any doubt of knowledge," said Vincent I. Perez, a former police officer and vice president of Forensic ID. "It will aid in the successful prosecution of inmates and the successful prosecution of anyone who attempts to smuggle illegal contraband into our state prisons." he said.

Two dozen college classmates, half of them from Indiana University Bloomington and half from the Putnamville Correctional Facility, presented research findings and received certificates April 30 in the closing ceremony of an Inside-Out Prison Exchange Program course. The course was the first involving IU Bloomington in the Inside-Out program, which brings together students and prison inmates—"outside" students and "inside" students—for a college-level course in which people from different backgrounds learn together as peers.



IDOC Internal Affairs investigators speak to local media about confiscated contraband during the Touch DNA event at IREF.

## MAY



IDOC Commissioner Buss tees off during the 1st Annual ICPOF Golf Tournament



First class of graduates from the USDOL Coal Mining Job Training Program at Branchville.

## May

Correctional Employees Week was celebrated May 3-9. This week is dedicated to honor correctional staff for their exemplary work day-after-day in the service of public safety and the citizens of Indiana.

The IDOC announced the closure of the Northeast Juvenile Correctional Facility in Ft. Wayne, IN. Through the efforts of the Division of Youth Services, the overall juvenile population has been dramatically reduced and thus allowed for the closure of this facility. "Our ability to close this facility and redirect these resources will not only save the State of Indiana precious tax dollars during time of economic hardships, but, more importantly, will continue to ensure that these troubled youth receive appropriate services in the least restrictive setting," stated Commissioner Buss.

On Friday, May 14 the Department came out to support their own. During the first Indiana Correctional Peace Officer (ICPOF) Golf Open Tournament, over \$32,000 was raised to benefit the ICPOF. Commissioner Edwin G. Buss commented, "The success of this event is a great achievement for the Indiana Correctional Peace Officer Fund. It shows once again the wonderful support that IDOC staff continue to give to their fellow employees."

Following an audit by the American Correctional Association, the Correctional Industrial Facility (CIF) received re-accreditation. CIF scored a perfect 100 percent on the mandatory standards and 98.87 percent on non-mandatory standards established by the ACA. Chief Auditor of the Accreditation's Committee James Bailey and members, Lorena Singer, and Lester Young were complimentary of the Correctional Industrial Facility in the areas of security, sanitation, education and staff training.

Branchville Correctional Facility honored ten offenders who graduated from the Coal Mining Job Training program. The joint venture between the Indiana Department of Correction, the Indiana Coal Council, and Vincennes University is the first program of its type in the nation. A federal grant was provided by the United States Department of Education with no funds required from the State of Indiana. Once released, offenders can use this training to satisfy a portion of the required training needed to work in the mining field. Retired Indiana Guard Adjutant General, Major General Robert Mitchell, was the volunteer instructor for the course.

## June

For the first time in Indiana, the Parole Services Division received ACA Accreditation. The Parole Division scored a perfect 100 percent on mandatory standards and a 95 percent on non-mandatory standards established by the American Correctional Association.

# JUNE

IDOC's Parole Services Division receives their accreditation certificate at ACA's 140th Congress of Correction in Chicago, Illinois.



# TIMELINE OF PROGRESS

## JUNE

Governor Daniels speaks with the graduates following a CLIFF graduation ceremony at Rockville.



Baled hay sits in a field just beyond the fence of the Wabash Valley Correctional Facility.



Superintendent Alan Finnan (center) welcomes the Honduran Delegate to Pendleton Correctional Facility.



Governor Mitch Daniels attended a CLIFF graduation ceremony at the Rockville Correctional Facility. Governor Daniels started the eight-month long CLIFF (Clean Lifestyles Is Freedom Forever) program more than five years ago to treat incarcerated methamphetamine abusers. "We are so proud of you already for what you have done. Just simply the fact that you volunteered for this program at all and then that you stuck it out, because not everybody does," Daniels said.

In a joint venture project with PEN (Prison Enterprises Network) Products, Wabash Valley Correctional Facility's hay baling project produced approximately \$2,600 worth of hay in 2010. Wabash lets the grass grow in selected areas and when it's ready to cut PEN hires an area farmer to work on the baling process. During the 2010 season, the facility yielded over 204 large round bales. The effort reduces facility fuel costs for mowing and wear and tear on equipment. Wabash Valley uses around 47.5 gallons of diesel fuel per mowing at the over 340 acres facility, sometimes mowing twice a week. The mowing season stretches from April through October, and the fuel savings potential is over \$3,300. The Department receives one third of the bales harvested, which are either sold to local cattle feeders or to a local bio fuel company, which converts the hay into pellets.

In June 2010, the Agency received a visit from a Honduran delegation who sought to learn about innovative U.S. programs and national best practices for possible implementation in Honduras. Their visit began with a round table discussion in Central Office with Division Directors and Executive Staff. The delegates visited the Correctional

## JULY

Training Institute to observe ERO Training and a Special Emergency Response Team (SERT) demonstration. They also visited the New Castle Correctional, Pendleton Correctional Facility, Rockville Correctional Facility, and the Indianapolis Re-entry Educational Facility (IREF) where they learned about programs and services offered by IDOC.

### July

Installation of a new perimeter stun fence was completed at the Correctional Industrial Facility. This is becoming a standard fixture at the medium security facilities throughout the state. Non-lethal electrified containment fences stop offenders without causing severe harm or death. If an offender tries to climb or cut through the perimeter fence, he or she will receive a non-lethal jolt of electricity, which causes temporary immobilization. At the same time, the system initiates an alarm to prison staff that an attempt has occurred and identifies its location.

Throughout the month of July, IDOC staff rolled up their sleeves to help others during the Department's 2nd annual Blood Drive Challenge. Facilities across the state hosted employee blood drives in a competition to see who could collect the most units. The Agency teamed up with the American Red Cross, the Indiana Blood Center, Correctional Medical Services, Aramark and the GEO Group, Inc. to host the blood drive competition. With the help of its generous staff and partners, the Agency collected 669 units of blood. The winner for the large facility category was Rockville with 14.7% of staff donating. The winner for the small facility category was Edinburgh with

40.3% of staff donating. Westville Correctional Facility collected the most units overall, with 111 units collected.

The Agency launched its new and improved victim notification service, Indiana SAVIN. Through a new contract with Information Strategies, Inc. ("InfoStrat"), the Department brought technology services together to improve communication and information sharing between numerous criminal justice partners and provide better service to victims and other stakeholders. Indiana SAVIN, or Statewide Automated Victim Information and Notification, is a service that allows crime victims and other concerned citizens to receive real-time information about the custody status of an offender held in an Indiana jail or prison.

A new 600 horsepower biomass boiler system was dedicated at Indiana State Prison with a ribbon cutting including Commissioner Buss, Superintendent William Wilson and State Senator Jim Arnold. The boiler system is powered through the burning of scrap wood turned into wood chips. Post-production scrap wood, like pallets, will be purchased from state businesses and used to fuel the boilers, boosting the local economy while reducing the facility's carbon footprint.

The 2nd Edition of Indiana Cold Case Playing Cards were released within IDOC facilities. Only offenders in Indiana's 27 prisons can purchase the cards. The deck profiles 52 unsolved homicides and missing person cases from around the state. These are offered within the facilities with the hope that offenders will be able to give leads that could potentially help solve a case.



Wabash Valley Officer Linda Ingram gives the gift of life by donating blood during the IDOC Blood Drive Challenge.



Commissioner Buss unveils the new Biomass Boiler at the Indiana State Prison.

# TIMELINE OF PROGRESS

## AUGUST



Governor Daniels happily accepts a donation from IDOC for the National Guard Relief Fund.



Governor Daniels addresses offender graduates during a PLUS Graduation at Miami.



The new home of IDOC Men's Work Release, Liberty Hall in Indianapolis, Indiana

### August

The IDOC announced that it will expand its partnership with Correctional Medical Services (CMS) to include substance abuse programming and services. CMS is the current health care provider for the Department. This partnership will include a collaborative approach to integrating mental health services with substance abuse programming, which are often co-occurring issues for offenders. The benefits of this comprehensive program will afford all health care providers the ability to access a patient's complete medical, mental health and substance abuse records and cross train staff to address co-occurring disorders.

The Department presented Governor Mitch Daniels with a check for the Indiana National Guard Relief Fund in support of the Governor's 6th Annual Charity Ride. \$8,300 was donated to the National Guard Relief Fund. The money was collected through various offender organizations at multiple facilities and from the IDOC's partners in corrections, Aramark and Correctional Medical Services.

Governor Mitch Daniels attended a Miami Correctional Facility PLUS (Purposeful Living Units Serve) graduation as the guest speaker. Forty-nine offenders graduated during this ceremony. Daniels noted that the state has seen a reduction in the recidivism rates of offenders who have completed the PLUS program, "These programs give people a new way of life and all the things necessary to become a part of free society." As a gift, MCF's PLUS unit presented Gov. Daniels with a replica of his motorcycle made out of popsicle sticks. The governor also received a quilt made by offenders in the PLUS Program at Wabash Valley Correctional Facility.

The Edinburgh Correctional Facility received re-accreditation by the American Correctional Association (ACA). The facility passed their audit with a perfect 100% on the mandatory standards established by ACA, and an extraordinary 98.9% on the non-mandatory ACA standards. The Audit Team reported that they found great morale among staff and offenders, which was directly related to the excellent quality of life in the institution. In addition, they commended the staff for their high level of professionalism.

The Putnamville Correctional Facility was recommended for re-accreditation after receiving high praise during a recent audit by ACA. The facility passed their audit with a perfect 100% on the mandatory standards, and an extraordinary 98.9% on the non-mandatory ACA standards. The audit team was impressed by the innovative programming provided for the offender population and how well staff and offenders worked together. They had particularly high praise for the cleanliness of the facility considering its age.

The Department announced plans to relocate offenders from the Indianapolis Men's Community Re-Entry Center (IMCRC) located in downtown Indianapolis to the Liberty Hall residential facility. Liberty Hall is a minimum security facility privately operated by Community Education Centers, Inc. Liberty Hall will provide all re-entry and educational services for approximately 150 IDOC work release offenders from Marion County and provide the IDOC with the option to expand work release to an additional 150 offenders if needed

in the future. The move of IMCRC allows the Department to reduce its daily cost of housing by \$17 per offender and additional annual savings associated with housing work release offenders at Liberty Hall. All employees who worked at IMCRC were offered positions at other IDOC facilities in the Indianapolis area.

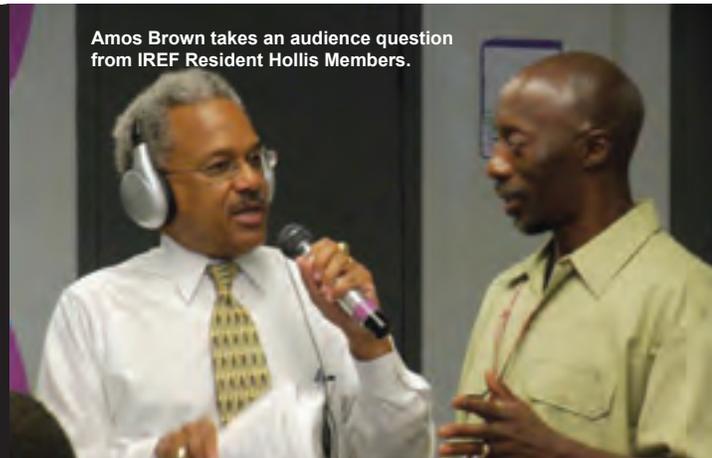
### September

WTLC-AM radio talk show "Afternoons with Amos" aired live from the Indianapolis Re-Entry Educational Facility (IREF). The historic program was the first time any live radio broadcast had ever been sanctioned to take place within a secured area of the IDOC. Indiana Hall of Fame award winning broadcaster and newspaper journalist Amos Brown used his forum to inform the public about IREF's programs, the residents' contributions to the community and to discuss the IDOC's role in preparing offenders for re-entry to Indiana communities amidst America's economic downturn.

This year marked the 30th anniversary of the Indiana Coalition Against Domestic Violence (ICADV). To show support for this organization, the IDOC made a significant donation. Commissioner Buss was on hand at the ICADV's 30th Anniversary Gala to present a donation of \$10,950 to the organization. Various IDOC staff members, and facility programs, such as the Wee Ones Nursery, the Purposeful Living Units Serve (PLUS), and the offender American Legion, helped raise money for this important cause.

## SEPTEMBER

Amos Brown takes an audience question from IREF Resident Hollis Members.



# TIMELINE OF PROGRESS

## SEPTEMBER

The newly restored Moscow Bridge in Rush County, Indiana



The U.S. Department of Justice awarded the IDOC with a \$732,000 demonstration grant for a program to enhance transitional services to high-risk incarcerated youths returning to Marion County from state juvenile correctional facilities. Youths in this program must attend a month-long academy for a series of life-skills and job readiness classes, educational and employment assistance, and contact with community-based resources.

The New Castle Correctional Facility (NCCF) was recommended for re-accreditation after receiving high praise following the completion of an audit by a visiting committee from the American Correctional Association (ACA). NCCF achieved the very rare distinction of being recommended as being 100% compliant in all mandatory standards and 100% compliant in all non-mandatory standards. Superintendent Donald Stine applauded staff for the terrific job they do each day and for ensuring that evidence of the facility's compliance to the over 500 ACA standards was clearly apparent.

Offenders from the Pendleton and New Castle Correctional Facilities worked alongside Indiana Department of Transportation officials to salvage and restore the Moscow Bridge. Governor Mitch Daniels was on hand for the grand reopening of the bridge. "I am proud of our offenders' efforts to reach beyond prison walls and be of service to the community. Rebuilding this historical landmark means a great deal to the town of Moscow, and I am glad the Department of Correction could be a part of that," said IDOC Commissioner Buss.

Offenders in the MAMP program create braille books for Hoosier children.



## OCTOBER



In a multi-agency partnership, Governor Daniels announces the exchange of land between IDOC, DNR, and the Indiana National Guard.

Madison Juvenile Correctional Facility hosted an open house for legislators, judicial representatives, and members of the media for an opportunity to tour the facility and obtain information concerning all of the programming and volunteer experiences that Madison Juvenile has to offer.

Miami Correctional Facility's Miami Braille Project, expanded its operation and changed its name to the Miami Accessible Media Project (MAMP). The program has doubled the number of offenders working in it, and began two new shops within the program that continue to fill the gaps in the education system for those who have disabilities. MAMP's goal is to provide low-cost, quality Braille, large print and PDF textbooks to Indiana's school age children in grades Kindergarten through 12, in a timely and efficient manner.

### October

In 2010, IDOC joined multiple state and federal agencies in a land exchange deal between the Indiana National Guard and the Indiana Department of Natural Resources (DNR). Through this joint venture, DNR received more than 2,000 acres surrounding the Putnamville Correctional Facility to create the Deer Creek Fish and Wildlife Area for public use. In exchange, DNR transferred 1,250 acres of land north of Camp Atterbury to the Indiana National Guard for a \$105 million expansion of the Camp Atterbury Joint Maneuver Training Center. The project was announced by Governor Daniels in April 2010 and approved by U.S. Fish and Wildlife Service and the National Park Service in October 2010.

The Parole Services Division conducted Operation Safe Halloween again this year. Registered sex offenders across the state adhered to a special curfew in an effort to directly monitor and remove sex offenders from community streets during the child-oriented holiday. Commissioner Buss expressed, "This initiative allows our Parole staff to more effectively monitor sex offenders, keep Indiana safe, and give Hoosier parents some peace of mind."

A group of six delegates from the Ukraine's judiciary system toured the Indianapolis Re-Entry Educational Facility (IREF) as part of their examination of the American judicial system. The delegates are participants in the Open World Leadership Program, a U.S. congressional initiative, which aims to build mutual understanding between political and civic leaders of participating countries, and exposes foreign delegates to concepts and methods they may use in their country. The group met with IREF's executive staff and was given a brief overview of the facility, case management, vocational programs, educational programs, and the re-entry process. The delegates also toured the facility grounds and asked questions of staff and residents.

Westville Correctional Facility (WCC) was recommended for re-accreditation following a three day audit by ACA. WCC was found to be in 100% compliance with 60 applicable mandatory standards and 99.1% compliant with 452 applicable non-mandatory standards. Audit Chair Kelly Ward told staff that WCC is in the top echelon of correctional facilities in the nation, particularly in light of the size and complexity of the facility. The audit team was also impressed with the amount and quality of innovative programming that occurs with the inmates before their release.



Governor Daniels stands on a bridge overlooking the Deer Creek Fish and Wildlife Area with IDOC Construction Services Director Kevin Orme and DNR Director Rob Carter. (photo courtesy of the Tribune Star)



IREF resident Gregory Edwards (left) leads Ukrainian delegates on a tour of facility grounds.

# TIMELINE OF PROGRESS

## OCTOBER

IDOC Commissioner Buss addresses staff during the 2010 ICA Awards Luncheon.



Agency leaders and staff gathered during the 2010 Indiana Correctional Association (ICA) Conference to recognize their own for outstanding contributions to the operations, administrative, and re-entry efforts of the Department. The awards were presented during the annual joint ICA/ Commissioner's Luncheon at the Marriott East Hotel in Indianapolis. Most notably, Commissioner Buss named Branchville Correctional Facility as the 2010 Facility of the Year. Superintendent of the Year was shared by Superintendent Julie Stout, who oversees the Rockville Correctional Facility, and Superintendent Steven McCauley, from the Indiana Women's Prison. Employee of the Year was awarded to Jacquelyn Ray Walters-Mize, program coordinator at Wabash Valley Correctional Facility. Partner of the Year went to the Keefe Group, Inc. Other award winners included:

- **Corrections Supervisor of the Year:**  
**Tim Phegley**, Putnamville Correctional Facility
- **Correctional Professional of the Year:**  
**Shad Rice**, New Castle Correctional Facility
- **Parole Division Employee of the Year:**  
**Matt Lett**, Evansville Parole District
- **Case Management Employee of the Year:**  
**Mike Rains**, Putnamville Correctional Facility
- **Chaplain of the Year:** **David Link**
- **Fiscal Division Employee of the Year:**  
**Linda Taylor**, Indiana Women's Prison
- **Human Resources Employee of the Year:**  
**Eric Kleinert**, IDOC Central Office

Executive Director Stan Knight presents Julie Stout with the Superintendent of the Year award.



Pendleton Juvenile Superintendent Commons and staff welcome a delegation from Kazakhstan and Uzbekistan.



Harry Miller receives the Distinguished Service Award at the 2010 ICA Conference.



- **Physical Plant Employee of the Year:**  
**Charles Hamby,**  
New Castle Correctional Facility
- **Rising Star Award:** **William Hyatte, Jr,**  
Putnamville Correctional Facility
- **Distinguished Service Award:**  
**Harry Miller,** IDOC Central Office
- **Teacher of the Year:** **Janet Drach,**  
Branchville Correctional Facility
- **Industries Professional of the Year:**  
**Becky Deeb,** PEN Products

A three person delegation from Kazakhstan and Uzbekistan spent the day with Department officials, learning about corrections in the United States. The delegation was a part of the International Visitor Leadership Program through the U.S. Department of State. The three-week program brings together two Kazakhstan government officials and an Uzbekistan official responsible for management and operations within their countries' prison systems. The visit began with a round table discussion with IDOC's leaders in Indianapolis. After the meeting, the group traveled to Pendleton Juvenile Correctional Facility (PNJCF) to tour the grounds and meet with facility staff. During the tour, the delegates were able to walk through and observe various parts of the facility including the intake unit, a housing unit, and the school and programs building.

## November

The Correctional Training Institute (CTI) achieved reaccreditation after receiving high marks following an extensive audit conducted by a visiting committee from the American Correctional Association (ACA). CTI was recommended as being 100% compliant in not only all 12 mandatory standards, but also 100% compliant on all 88 non-mandatory standards. This is the second time CTI has received a perfect score, the first being in January 2004.

The South Bend Community Re-Entry Center (SBCRC) was recommended for accreditation after receiving high praise following the completion of an American Correctional Association (ACA) audit. SBCRC was determined to be 100% compliant with 33 applicable mandatory standards and 99.5% compliant with 198 applicable non-mandatory standards.

The Hoosier Environmental Council (HEC) recognized Putnamville Correctional Facility as the Organization of the Year during its third annual Green Policy Forum in Indianapolis. The Putnamville Correctional Facility has been a national leader in finding ways to achieve a holistic vision of sustainability for prisons.

# NOVEMBER



Putnamville Superintendent Lemmon accepts an award from the HEC.

# TIMELINE OF PROGRESS

## NOVEMBER



The WVCF PLUS Honor Quilt hangs in the Sullivan County Court House.

Offenders at the Wabash Valley Correctional Facility created a 30 x 20 ft. quilt to honor all servicemen and women who have died while serving in Iraq or Afghanistan. The quilt is made up of 6,500 four inch squares of material. The name of a fallen service member is written on each square. The large handmade quilted flag hangs in the rotunda of the Sullivan County Courthouse. The names will continue to be updated.



Indiana Pacers President Jim Morris gives an inspirational message to offenders in the CIF Chapel.

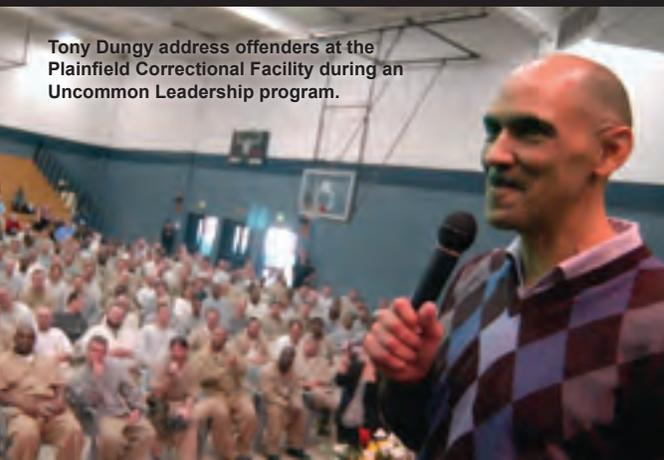
Jim Morris, President of the Indiana Pacers Organization, attended the Correctional Industrial Facility's (CIF) "Fifth Sunday Chaplain's Choice." Jim is a retired Lilly Executive and served a term as United Nations World Food Bank Executive Director in Geneva, Switzerland. He spoke to approximately 50 offenders about his passion for helping others, especially the starving children of the world.

## December

Inspiration—in the person of former Indianapolis Colts head coach Tony Dungy—came to the Plainfield Correctional Facility as more than 300 offenders, corrections officials and others gathered to hear him speak about leadership. Besides Dungy's talk, the morning program at the medium-security prison included testimonials, music, and other presentations on how to make positive life changes.

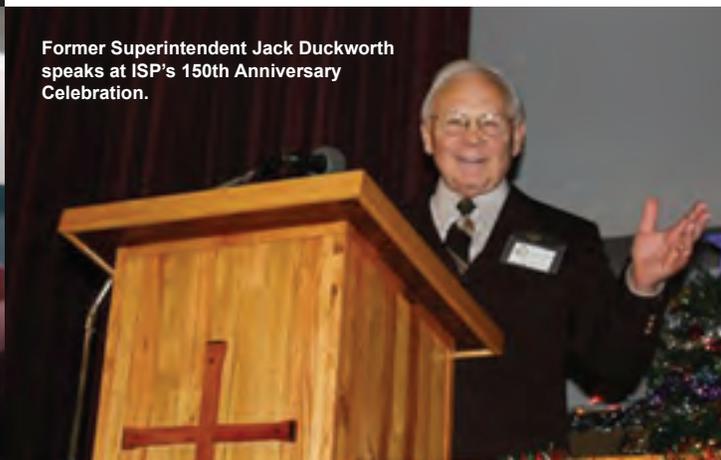
The state's oldest prison, Indiana State Prison (ISP), turned 150 years old. A succession of people, offenders, Superintendents, staff, and stakeholders, met to relive the past three decades at the facility.

## DECEMBER



Tony Dungy address offenders at the Plainfield Correctional Facility during an Uncommon Leadership program.

Former Superintendent Jack Duckworth speaks at ISP's 150th Anniversary Celebration.



An agreement was reached with The GEO Group, Inc. to build a 512-bed high security annex to the New Castle Correctional Facility. GEO will finance and operate the facility for maximum security offenders contiguous to the existing prison. Construction at New Castle is expected to begin in early February 2011. GEO will assume the financial risk as well as the risk of full utilization of cells in the future. The daily cost is \$37 per bed versus \$42 per bed had the state financed and operated the facility without partnering with a third party.

Governor Mitch Daniels endorsed recommendations from the first comprehensive review of Indiana's criminal code and sentencing policies in more than 30 years and said the state will improve public safety and security for Hoosiers by concentrating the IDOC resources on the state's most violent criminals and by taking a new and smarter approach to those who commit lesser offenses.

A delegation of thirteen members of the Lions Club International from mainland China went to the Westville Correctional Facility to tour the eyeglass recycling center. Donated eyeglasses from around the region are brought to the facility to be recycled for distribution around the world—including remote areas of China—for those who are less fortunate and do not have access to eye care. A team of 22-26 offenders inside the facility spend their days cleaning, repairing, marking and packing the glasses for redistribution. The program, which started in 1994, has recycled over 5.5 million pair of eyeglasses so far under the

direction of Lions Club Past International Director Gene Rice from Wanatah, Indiana. The Chinese delegation came from Lions Clubs in Beijing, Dalian, Guangdong, Qingdao, Shaanxi, Shenyang, Shenzhen and Zhejiang. They represent a variety of businesses and professions, and are all leaders in the expansion and development of Lions clubs in China.



Members of Lions Club from mainland China, International Headquarters in Illinois and Westville offenders convene inside the prison's eyeglass recycling center.



Governor Daniels is joined by state leaders at a press conference to announce the State's endorsement of the sentencing reform study.





# ADULT PROGRAMS

# ADULT PROGRAMS

## AA/NA/CMA

Alcoholics Anonymous, Narcotics Anonymous and Crystal Meth Anonymous are programs that are best described as self help and supportive in nature. Volunteers come into the IDOC facilities and share their life story that includes addiction to a drug along with examples of recovery implementation that the offenders can use in their lives. These are available in all IDOC facilities.

## CLIFF

**Clean Lifestyle is Freedom Forever** is a modified Therapeutic Community designed specifically for those whose lives are impaired by methamphetamine. The program is a minimum of 8 months of intensive cognitive behavioral, evidenced based best practice counseling. Offenders are exposed to up to 12-15 hours each day of programming to specifically assist them to recover from the addiction, build social skills acceptable in society as well as job interviewing skills to help with their employment. Further, the offenders work on peer and personal relationship skills to better assist in their recovery when released to their respective communities. There are two male units that are 200 and 156 beds respectively, and one female 128 bed unit. The CLIFF Units have demonstrated a positive impact on both recidivism and conduct. Offenders who successfully complete the CLIFF program are 30% less likely to recidivate compared to the Department's overall recidivism. Conduct rates on the CLIFF Unit are about one sixth that of a general population housing unit. During 2010, 409 offenders successfully completed the CLIFF program.

## College Degree Programs

Six Indiana-based colleges and universities, Ball State University, Grace College, Indiana State University, Ivy Tech State College, Oakland City

University, and Purdue University, provide on-site college degree programs to incarcerated individuals. With more than 3,000 adults enrolled in degree programs annually, almost 1,000 offenders/students are awarded associate and bachelor degrees each year. The Department's current research mirrors other national studies in that offenders who participate in college degree programs and complete the programs are less likely to recidivate than any other group.

## Department of Labor (DOL) Apprenticeship Program

The Department has developed and expanded DOL Apprenticeship Programs throughout the facilities. Registered Apprenticeship programs meet the skilled workforce needs of American industry, training qualified individuals for lifelong careers. The DOL Apprenticeships helps train offenders with structured, on-the-job learning in traditional industries such as construction and manufacturing, as well as new emerging industries such as health care, information technology, energy, telecommunications and more. Registered Apprenticeships help connect offenders hoping to learn new skills with employers looking for qualified workers. This supports their re-entry into the community, and can help them overcome the obstacles encountered by former offenders seeking employment. There are currently about 200 Registered Apprenticeships throughout all IDOC facilities.

## Dog/Cat Rescue Projects

Several facilities have started dog and cat rescue projects. These are typically in conjunction with local animal shelters, and are designed to rescue animals that can be difficult to adopt. Offenders work with the animals to help make them more



CLIFF unit at Miami Correctional Facility



Offenders work on computers in an Ivy Tech class at Rockville.

adoptable pets. The goal is to then get the pets united with owners in the community. This project helps to rescue hundreds of animals each year and the offender population is providing a service that gives back to the communities.

### GED Instruction

The Department's research provides a clear message that obtaining a GED while incarcerated cannot be counted upon as a sole ticket out of poverty. However, post-secondary education and training programs are denied to uncredentialed drop outs, but available to GED holders. To the extent that post-secondary education and training provide increased opportunities of employment and subsequent wage gains, the GED functions as a gateway to employment and possible reductions in recidivism. While it is an expensive endeavor to categorize employers' reactions to GED holders, it appears that Indiana employers accept the GED certificate as a signal of an applicant's motivation, commitment to work, and other productive attributes. During the 2009/2010 School Year, 3,919 adult offenders enrolled in GED preparation programs and 1602 of that successfully completed the requirements of the program.

### Indiana Canine Assistant, Inc. (ICAN)

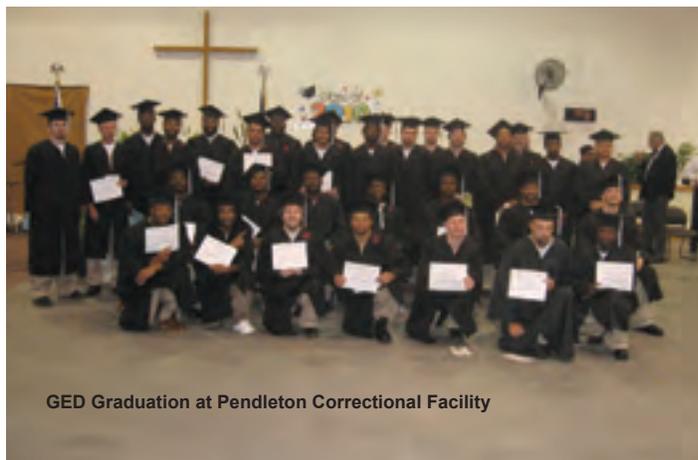
Background and Introduction:

- ICAN, Inc. is a 501c3 not-for-profit organization incorporated in the state of Indiana.
- ICAN currently has two full-time and three part-time staff. They rely extensively on volunteers.
- ICAN'S mission is to provide rehabilitation and education to adult offenders as we train assistance dogs for children and adults with physical/developmental disabilities.

- ICAN is currently located at three IDOC facilities.
- ICAN is one of only three assistance dog prison-affiliated programs in the US, where the clients with disabilities come to the prison for the training necessary to successfully work with their new service dog. This model requires offenders/handlers to receive a one-year curriculum that addresses: mobility and cognitive issues presented by people with different disabilities (i.e. autism, CP, MD, brain injury); teaching strategies most aligned with different impairments; theories of motor learning and motivation as it relates to people and dogs.
- During 2009, the ICAN Program became an approved Department of Labor (DOL) Apprenticeship Program. This enables the offenders who successfully complete the course to receive a DOL Certificate, and also obtain a time cut.

### INSOMM

The Indiana Sex Offender Management and Monitoring (INSOMM) Program provides an integrated continuum of sex offender specific services, beginning within IDOC correctional facilities, proceeding through the re-entry process, and continuing in communities across the state. Community programming operates utilizing the "Containment Model". This consists of a team that monitors each sex offender's activities and programming during their Parole Supervision. The team consists of the SOMM Parole Agent, treatment provider, and polygrapher. The primary goal of the program is to enhance public safety by reducing recidivism in convicted sex offenders.



GED Graduation at Pendleton Correctional Facility



A handler trains his dog to wait at the gate during a training class for ICAN at Plainfield.

# ADULT PROGRAMS

## Literacy Education

Thirty-four percent of the Department's adult population is functionally illiterate. On going research has found that former offenders who are employed post-release are less likely to recidivate. Increasing educational attainment while incarcerated holds the promise of increasing employment opportunities at sustainable wages and ending a repetitive cycle of involvement in the State's criminal justice system. Indiana's Correctional Education programs begin with a strong commitment of resources to basic reading, mathematics, and language arts. During School Year 2009/2010, 4,028 individuals enrolled in literacy programs with 1,209 offenders demonstrating mastery above the sixth-grade level at the time of completion.

## MPOP/SPOP

The Standardized Pre-Release Orientation Program (SPOP) is the basic Pre-Release Re-Entry program provided to most offenders. This program consists of a 65-hour core curriculum and at least an additional 15-hour curriculum determined by each facility Re-Entry Coordinator. The SPOP is presented in a group setting. All offenders are assigned to a Pre-Release Re-Entry program within one year prior to their release from the Department to allow the offender to complete the appropriate components of the program. Every effort is made to retain the offender in the program until completion. This is available in all IDOC facilities, except for work release centers.

## Offender Identification Assistance

In 2009, the IDOC and the Bureau of Motor Vehicles (BMV) partnered in assisting offenders in obtaining a state identification prior to release. The BMV allows their mobile unit to visit several of our facilities to assist offenders in having a state identification when they are released from our facilities. In 2010, the BMV mobile unit was able to provide over 700 ID cards to offenders.

## PLUS Units

The **Purposeful Living Units Serve (PLUS)** program is a voluntary faith- and character-based community that encourages offenders to choose alternatives to criminal thinking and behavior by providing a focus on spiritual and character development, life-skills training, community service, and intentional preparation for living as law-abiding citizens. Key components of the program include a strong positive peer culture, a curriculum that addresses risk factors, and establishing a mentoring relationship with a positive role model volunteer from the community. In 2009, PLUS was nationally recognized by the American Correctional Chaplains Association by receiving their Offender Program of the Year award. Now in its fifth year, the PLUS program is offered at 15 different facilities with a current enrollment of approximately 1,200 participants. Since its inception, over 1,989 PLUS participants have completed the 12-16 month program. Of these, around 745 have been released back into the community. The current return rate of PLUS graduates is approximately 16%, compared with the overall recidivism rate of 37%.



Branchville's PLUS unit donated 10,000 pounds of garden produce in 2010.



Offenders in the PLUS unit at Wabash Valley make quilts for many community organizations and charities.

## **PREP**

The **Prevention and Relationship Enhancement Program (PREP)** encourages offenders to maintain and strengthen ties with their families by providing tools for positive communication. The program is presented to offenders and their spouses in a two-day weekend seminar which addresses common roadblocks to healthy communication. Since the program was implemented in 2007, approximately 900 couples have participated in the weekend seminars. The PREP program is funded by a federal grant from the U.S. Department of Health and Human Services, Office of Family Assistance. IDOC is one of the national leaders in providing offenders with better family skills, and is the first Department of Correction to implement the new PREP Inside and Out curriculum, which was designed specifically for use in a correctional setting.

## **Prison Tails**

This program works with local community animal shelters to provide programs that provide training to dogs that will help them be adopted. For the offender, this program enhances life skills preparing them for release. This program has also become an approved Department of Labor (DOL) Apprenticeship Program. This enables the offenders who successfully complete the course to receive a DOL Certificate, and also obtain a time cut.

## **Responsible Fatherhood Program**

The Responsible Fatherhood Program utilizes nationally recognized curricula to provide offenders with the skills to be better fathers. The program uses materials from National Fatherhood Initiative, including 24/7 Dad and Inside Out Dad, to provide offenders with skills to be better role models for

their children. The program encourages offenders to develop and maintain stronger ties with their families, which has a positive impact on recidivism. The Responsible Fatherhood Program is funded by a federal grant from the U.S. Department of Health and Human Services, Office of Family Assistance. Since the program was implemented in 2007, 4,251 fathers have completed the Inside Out Dads curriculum and 6,457 children have been served through December 2010.

## **Shifting Gears**

Shifting Gears is a bicycle restoration program. Offenders are kept busy rebuilding and refurbishing bikes. The community receives the benefits as community agencies can provide bicycles for kids and adults who have need for transportation. In January and February of 2010, Pendleton Correctional Facility refurbished 116 bikes. The Shifting Gears Bicycle program was moved to the Correctional Industrial Facility in April 2010. Since moving to CIF approximately 450 bikes have been refurbished.

## **Therapeutic Communities (TC's)**

The Department's TC's are specialized intensive therapeutic communities designed to treat offenders with severe drug addictions. The program is a minimum of 8 months of intensive cognitive behavioral, evidenced based best practice counseling. Clients are exposed to up to 12-15 hours each day of programming to specifically assist the client to recover from the addiction, build social skills acceptable in society as well as job interviewing skills to help with their employment. Further, the clients work on peer and personal relationship skills to better assist in their recovery when released to their respective



Dolly and her handler from Westville's Prison Tails program



Refurbished bicycles from the Shifting Gears program at Pendleton

# ADULT PROGRAMS

communities. The IDOC TC's are at six facilities, and total nearly 1200 treatment beds. The TC's demonstrated a positive impact on both recidivism and conduct. Offenders who successfully complete a TC program are 40% less likely to recidivate compared to the Department's overall recidivism. Conduct rates on the TC's are about one sixth that of a general population housing unit. During 2010, 953 offenders successfully completed TC programs.

## Thinking for a Change

Thinking for a Change (T4C) is an integrated, cognitive behavior change program for offenders that include cognitive restructuring, social skills development, and development of problem solving skills. T4C was introduced into the adult facilities through the cooperation of the National Institute for Corrections who provides the curriculum, materials, and training. This is available in most IDOC facilities.

## Thoroughbred Horse Retirement

This program helps end needless abuse and slaughter of retired race horses by providing humane, viable rescue programs, including permanent retirement and private adoption for thoroughbreds at the end of their racing careers. Offenders are taught equine skills and not only maintain these animals, but also help retrain them so they are suitable for use in qualified handicapped and other therapeutic riding programs. The Equine Program is located at Putnamville Correctional Facility. The project currently houses 43 horses, two of which were rescued in 2010. Five horses were adopted in 2010. The facility's efforts to increase adoptions are ongoing.

## Vocational Education

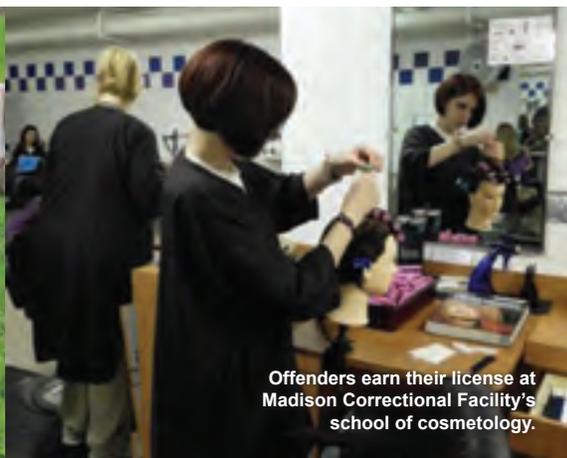
The Department, with the guidance of the Indiana Department of Workforce Development, provides vocational programs ranging from Auto Body to Welding throughout the state's adult system. Instructors are typically certified as occupational specialists by the Indiana Department of Education. 3,295 offenders enrolled in these programs during the School Year 2009/2010 with 1,979 receiving recognized certifications upon completion.

## Wheels for the World

This is a disability program of the Joni and Friends International Disability Center. In this wheelchair outreach program involving the donation of wheelchairs and other rehabilitation equipment through a volunteer organization called Chair Corps., offenders are trained to restore a wheelchair to a like-new condition. The offenders learn to work together, perfect basic mechanical skills and produce a product of which they can be proud. The wheelchairs are shipped overseas to meet up with short-term mission teams; the teams then custom fit each wheelchair specifically for the recipient and train him or her in the use and upkeep of the chair. In January and February of 2010, 21 refurbished wheel chairs were shipped to those in need.



Putnamville offenders learn equine skills through caring for retired race horses.



Offenders earn their license at Madison Correctional Facility's school of cosmetology.



# ADULT FACILITIES

# ADULT FACILITIES

## Branchville Correctional Facility



21390 Old State Road 27  
Branchville, IN 47514  
(812) 843-5921

Superintendent Gilbert Peters

Capacity: 1,482  
Classification: Adult Male,  
Medium Security  
Total Staff: 256

The Branchville Correctional Facility is located in the heart of the Hoosier National Forest, 20 miles north of Tell City in Perry County. The facility encompasses 114 acres with 34 acres of fenced compound.

The facility provides education and treatment programs to maximize the successful re-entry of offenders released into the community. Offender work programs are also an important part of the facility with emphasis on instilling a strong work ethic and community service. Due to its innovative approach to substance abuse treatment and cooperation with several County Drug Courts, the facility received the Commissioner's Award for facility of the year in 2010 for its Purposeful Incarceration program.

The mission of the Branchville Correctional Facility is to increase public safety and reduce recidivism by providing work skills opportunities and re-entry programming that better emulates a functioning society.



## Chain O'Lakes Correctional Facility



3516 East 75 South  
Albion, IN 46701  
(260) 636-3114

Superintendent Kathy L. Griffin

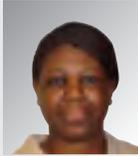
Capacity: 154  
Classification: Adult Male,  
Minimum Security  
Total Staff: 31

The Chain O'Lakes Correctional facility is located on the grounds of the Chain O'Lakes State Park. The facility was established in 1967 and consisted of one dorm which housed 54 offenders. A recreation building was added in 1981. Two dormitory rooms were added in 1988 and an administration building was constructed with offender labor in 2005, to bring us to the modern and functional facility we have today. The facility consists of six buildings to house 154 adult male offenders and provide areas for eating, recreation, education, religious services, counseling, business and custody areas.

This facility provides work crews to the Chain O'Lakes State Park, Pokagon State Park, Noble County Surveyor, Noble County Highway Department, Indiana Department of Transportation and crews that are requested by the community for special details.



## Correctional Industrial Facility



5124 West Reformatory Rd.  
Pendleton, IN 46064  
(765) 778-8011

Superintendent  
Donna R. Carneygee

Capacity: 1,472  
Classification: Adult Male, Medium Security  
Total Staff: 342

The Correctional Industrial Facility is located in Madison County and was originally intended to provide industrial related opportunities for the offender population. Since the loss of food industries, the facility has recently acquired two private businesses. They refurbish IV pumps and remanufacture brakes.

The facility offers several programs for the offenders to prepare themselves for release back into society.



## Edinburgh Correctional Facility



23rd and Gatlin Street  
Edinburgh, IN 46124  
(812) 526-8435

Superintendent Bryan Pearson

Capacity: 320  
Classification: Adult Male, Minimum Security  
Total Staff: 72

The facility is located on the Camp Atterbury Joint Maneuver Training Center, one of only eight state correctional facilities on a military base in the country.

The Edinburgh Correctional Facility is a community dedicated to improving and protecting lives in all communities. The mission of the Edinburgh Correctional Facility is to maintain public safety and provide support in areas of work crews, maintenance and grounds keeping to the military garrison at the Atterbury military base and provide offenders with self-improvement programs, job skills and family values in an efficient and cost-effective manner for a successful return to the community as law abiding citizens.



# ADULT FACILITIES

## Henryville Correctional Facility



1504 Schlamm Lake Rd.  
Henryville, IN 47126  
(812) 294-4372

Superintendent Alan Chapman

Capacity: 200  
Classification: Adult Male, Minimum Security  
Total Staff: 45

The Henryville Correctional Facility, located in the Clark State Forest, is considered mainly a work facility. All offenders are expected to perform at a work assignment during the day. Henryville sends out 120-130 offenders daily to work on 24 different crews within the surrounding communities. These crews greatly support many different city, state, county and non-profit agencies. Henryville's partnerships with these different agencies help all involved to make this a "win-win" situation. Henryville offers many different innovative programs in the evenings and on the weekends to help with a successful re-entry back into the community.



## Indianapolis Re-Entry Educational Facility



401 North Randolph Street  
Indianapolis, IN 46201  
(317) 639-2671

Superintendent Beckie Bennett

Capacity: 588  
Classification: Adult Male, Minimum Security  
Restricted Facility  
Total Staff: 115

Indianapolis Re-Entry Educational Facility (IREF) is a Level 1 facility. Formerly known as Plainfield Re-Entry Educational Facility (PREF), and located in the town of Plainfield, this Indiana Department of Correction facility was converted into the nation's first correctional facility dedicated to re-entry on January 13, 2006, after serving as the Indiana Boys' School for over 100 years. IREF relocated to the city of Indianapolis on December 16, 2009, and continues to maintain public safety while providing residents the skills required for successful reintegration into the community, with the ultimate goal of reducing recidivism. In an effort to meet these goals, IREF attempts to deinstitutionalize its residents by providing them free movement inside a secured perimeter fence in a culture similar to civilian society.



## Indianapolis Women's Community Re-Entry Center



2596 Girls School Rd.  
Indianapolis, IN 46214  
(317) 244-3387

Superintendent Steve McCauley

Capacity: 96  
Classification: Adult Female, Minimum Security  
Staff total: 3

Indianapolis Women's Community Re-Entry Center is a facility designed to provide offenders with community-based transitional opportunities through effective case-management. The offenders, along with the re-entry counselor, collaborate on a re-entry accountability plan that includes employment selection, acquisition, and retention that can be retained upon release. Additionally, the plan includes locating housing and community-based services to be accessed upon release that can assist with sustaining progress gained to include faith- and community-based services to aid with intermediate needs.



## Indiana State Prison



1 Park Row  
Michigan City, IN 46360  
(219) 874-7258

Superintendent William K. Wilson

Capacity: 2,430  
Classification: Adult Male,  
Minimum-Maximum Security  
Total Staff: 613

This Indiana State Prison (ISP) was built in 1860, and is the oldest correctional facility in operation for the Department. ISP is located on 100 acres of land on Michigan City's west side. The physical plant consists of 51 buildings, which include 13 offender-housing units, steam plant, garage, warehouse, industries buildings, and five staff housing units. The main walled compound surrounds 24 acres of land. Located on the same grounds, outside the wall is the unit dedicated to house the minimum-security offenders.

ISP began its 150th year of consecutive operation. December 9, 2010 was proclaimed Indiana State Prison Day by Governor Daniels. ISP received an energy upgrade with the initialization of a wood-fired biomass boiler in July 2010. The Indiana State Prison Bicycle Repair Program repaired 212 bicycles and donated them to numerous local organizations and deserving individuals.



# ADULT FACILITIES

## Indiana's Women's Prison



2596 Girls School Rd.  
Indianapolis, IN 46214  
(317) 244-3387

Superintendent Steve McCauley

Capacity: 631

Classification: Adult Female, Medium Security

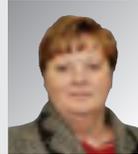
Total Staff: 193

The Indiana Women's Prison (IWP) has the distinction of being the oldest adult female facility in the United States.

IWP houses all the special populations of female offenders in the state, including pregnant, sick, mentally ill, youthful, elderly, and high-profile female offenders.

IWP is a participant in the Department's comprehensive Facility Forward Initiative. As a part of this initiative, IWP relocated to the west side of Indianapolis, into the facility previously known as the Indianapolis Juvenile Correctional Facility (IJCF). The grounds are much larger and will be utilized to manage the foreseeable growth in the female offender population, and to house the Indianapolis Women's Community Re-entry Center female offender population.

## Madison Correctional Facility



800 MSH Bus Stop Drive  
Madison, IN 47250  
(812) 265-6154

Superintendent Janice G. Davis

Capacity: 596

Classification: Adult Female, Minimum Security

Total Staff: 120

Madison Correctional Facility is located in southeastern Indiana. The facility houses adult female offenders within 60 months of release. The facility provides numerous crews to local, county, state and federal government agencies, as well as support crews for facility maintenance, food service, and housekeeping. Madison Correctional Facility provides faith- and character-based programming, houses a 90-bed therapeutic community and a 20-bed community re-entry facility.

Education is provided including literacy, GED, Master Student/Master Employee (MSME), and on-site college courses. A licensed Cosmetology School provides offenders with skills necessary to pursue this career upon release. Thirty students from this program were licensed with the state of Indiana during 2010.

Madison has a number of volunteers offering religious and self-help programming for the population. Fundraising efforts during 2010 have allowed for the addition of the family preservation center which will allow for family reunification programming in 2011.



## Miami Correctional Facility



3038 West 850 South  
Bunker Hill, IN 46914-9810  
(765) 689-8920

Superintendent Mark R. Sevier

Capacity: 3,188  
Classification: Adult Male, Maximum Security  
Total Staff: 554

Miami Correctional Facility (MCF) is located on 206 acres in Miami County that was the former site of Grissom Air Force Base. Ground was broken on the multi-million dollar facility August 27, 1997 which currently consists of a 204 bed Minimum Security facility outside the perimeter fence as well as a Maximum Security facility containing a total of 14 Housing Units, Segregation Unit, two Offender Services Buildings, two Recreation Buildings, Food Services Building, two PEN Products Buildings, and a 28 bed Infirmary.

MCF provides diverse academic, vocational, and work programs for offenders to facilitate their acclimation back into society and decrease the rate of recidivism.

PEN Products Industries employs offenders in the Miami Accessible Media Project and trains offenders to translate and produce Braille and large print items using multiple software and techniques generating hard copy Braille and graphics in both collage and electronic methods. Since 2008 they have produced over 60,000 pages of Braille, 7,000 graphics, 600 volumes, and over 100 titles of large print and accessible instructional materials. The offender population is provided every opportunity to develop the skills and attitudes necessary to successfully reintegrate into society upon release by dedicated, professional staff.



## New Castle Correctional Facility



1000 Van Nuys Road  
P.O. Box E  
New Castle, IN 47362  
(765) 593-0111

Superintendent Donald L. Stine

Capacity: 2,684  
Classification: Adult Male,  
Minimum-Medium with  
Maximum Security Mental Health Unit  
Total Staff: 483

The facility is located on approximately 325 acres. The square footage and anticipated population as applicable for each physical structure is as follows:

- One Mental Health, Segregation, and Recreation Building with 128 psychiatric, 48 segregation, 8 isolation and 27 infirmary beds;
- One General Housing Building with 92 beds;
- Ten General Housing Buildings with 226 beds each;
- One Minimum Housing Building (outside of fenced perimeter) with 204 beds;
- One Administrative Building;
- One Program Services Building; and
- One Recreation Building

New Castle Correctional Facility (NCCF) went through re-accreditation September 2010 with a recommendation of 100% for mandatories and 100% for non-mandatory standards. NCCF is set to receive re-accreditation this January 2011 at the ACA Winter Conference in Texas.



# ADULT FACILITIES

## Pendleton Correctional Facility



4490 West Reformatory Road  
Pendleton, IN 46064  
(765) 778-2107

Superintendent Alan P. Finnan

Capacity: 1,935  
Classification: Adult Male,  
Minimum-Maximum Security  
Total Staff: 407

2010 proved to be a pivotal time period in the history of the facility, one in which monumental changes were implemented that served to positively transform the mission, direction, and cultural dynamics of the facility. On August 19th, a total lockdown of the facility was initiated, precipitated by the challenge to identify and implement procedures, practices, and strategies for eliminating the introduction of prohibited property and contraband into the facility. During the course of this lockdown numerous improvements have been made to enhance security and optimize the safety of offenders, staff, and the public. The facility is confident that the improvements that have been initiated will translate into a safer and more secure environment that will afford the opportunity for offenders to constructively participate in programming opportunities as they prepare for the re-entry process.



## Plainfield Correctional Facility



727 Moon Road  
Plainfield, IN 46168  
(317) 839-2513

Superintendent Wendy Knight

Capacity: 1,568  
Classification: Adult Male, Medium Security  
Total Staff: 373

The Plainfield Correctional Facility opened in 1965 as the Indiana Youth Center. Since then, the facility has seen many transitions in both offender population and facility missions. The facility has been tasked with being a Regional Training site for the Department and provides extensive training for newly hired employees as well as veteran staff. The facility also supervises the PEN Products Commissary Warehouse and oversees the distribution of all commissary orders throughout the state. Through a recent partnership with the U.S. Department of Labor, the facility offers 25 certified apprenticeship programs available to offenders. Apprenticeships offered include: Paralegal, Sanitation, Automobile Mechanic, Landscape Management, Welder and more. These certifications will assist offenders in securing gainful employment upon being released into our communities.



## Putnamville Correctional Facility



1946 West U.S. Highway 40  
Greencastle, IN 46135  
(765) 653-8441

Superintendent Bruce Lemmon

Capacity: 2,604  
Classification: Adult Male, Medium Security  
Total Staff: 531

Originally named the Indiana State Farm, the facility operated as a misdemeanor work camp until 1977 when it was reorganized from a minimum to a medium-security facility.

The facility continues to be at the forefront of energy conservation and “green” initiatives, as we continue to operate the IDOC’s first windmill turbine and biomass boiler. The facility provides 90% of our steam demand from wood recycled from our pallet shop industry. The facility recycles 85% of the facility’s waste. The development of a waste recycling program, that includes staff wastes and the wastes from offender housing units, has greatly diminished the facility’s waste transported to the local landfills. The recycling venture is maintained at the facility and operates under the Offender Apprenticeship program.

Putnamville Correctional Facility donated over 2,000 acres of DOC property to the Department of Natural Resources. This land is now made available to the public for hunting, fishing, and family enjoyment through DNR.



## Reception Diagnostic Center



737 Moon Road  
Plainfield, IN 46168  
(317) 839-7727

Superintendent Thomas D. Hanlon

Capacity: 695  
Classification: Adult Male, Intake, Maximum Security  
Staff: 288

The Reception-Diagnostic Center (RDC) opened in 1971 as the intake facility for adult males in the Indiana Department of Correction, and is responsible for the classification of each offender to the appropriate security level. In 1972, the first full year of operation, 1,371 offenders went through the classification process. In 2010, 15,376 offenders went through that same process. RDC also serves as the primary transportation unit for the Department of Correction, moving offenders throughout the state. In 2010, RDC transportation officers logged nearly 490,000 miles. Even though the facility’s primary purpose is intake, RDC assists in the re-entry process by ensuring that each offender receives physical and mental health assessments and a Test of Adult Basic Education (TABE) exam to determine their current education level.



# ADULT FACILITIES

## Rockville Correctional Facility



811 West 50 North  
Rockville, IN 47872  
(765) 569-3178

Superintendent Julie Stout

Capacity: 1,289  
Classification: Adult Female, Medium Security  
Total Staff: 247

The Rockville Correctional Facility (RCF) is located on approximately 52 acres, one mile northwest of Rockville, Indiana. RCF has a current bed capacity of 1,289. The facility consists of five dormitories, a 24-bed segregation unit and a 13-bed infirmary. As of December 15, 2009, Rockville Correctional Facility has received 2,645 offenders through the intake unit.

In 2010, Rockville Correctional Facility staff were very involved in community support.

Through several food sales, the offenders raised money for the Wee Ones program at IWP, the Susan Komen Fund, and the Coalition Against Domestic Violence. The offenders also raised money to support “buddy bags” for school children in Parke County.

Staff held four blood drives and won the Annual DOC Statewide Blood Drive. Several staff members participated in numerous activities, raised money for the Indiana Correctional Peace Officer Fund, donated food to the local pantries, and adopted 52 needy children in Parke County for Christmas.

A good portion of the year was spent on filming “Breaking Down the Bars” for the Oprah Winfrey Network. The offenders who participated in the show had the chance to tell their stories regarding the crime committed, their stay and their plans for release. The facility also reverted \$510,863 back to the general fund during the last fiscal year.



## South Bend Community Re-Entry Center (SBCRC)



2421 S. Michigan St.  
South Bend, IN 46614  
(574) 234-5080

Superintendent Gregory S. Cress

Capacity: 108  
Classification: Adult Male, Minimum Security  
Total Staff: 25

The facility is a community-based residential unit housing IDOC offenders who are within 24 months of release. The facility programs are designed to prepare the offenders for release into community supervision. The facility incorporates a 12-month Work Release Program as well as an 18-24 month pre-work release Re-Entry Education Program.

The Work Release Program provides an opportunity for offenders to obtain gainful employment in the community, develop work skills, accumulate savings, satisfy pre-existing debt, pay restitution and contribute to the support of their family. Work Release offenders are required to pay room and board and contribute to the Indiana Victim’s Compensation Fund.

The Re-Entry Education Program is a pre-work release program designed to prepare the long term offender for work release and re-entry to community supervision. The facility provides re-entry programs, community service work, gainful employment, substance abuse treatment and aftercare.



## Wabash Valley Correctional Facility



6908 S. Old US Hwy 41  
P.O. Box 500  
Carlisle, IN 47838  
(812) 398-5050

Superintendent James Basinger

Capacity: 2,214

Classification: Adult Male, Minimum-Maximum Security

Total Staff: 760

Preparing our offenders for a successful return to society is a top priority.

- 1,264 have earned their GED,
- 448 have garnered an Associate degree
- 169 earned a Bachelor of Science Degree
- Vocational Education Program centers around Building Trades with finished projects donated to the community
- Wabash Valley was the first facility to offer an U.S. Department of Labor Apprenticeship Program, in Graphic Arts (PEN Products).

Our Special Needs Unit (SNU) specializes in the care and treatment of population with mental health issues.

We feature the only Shakespeare program nationwide that originates in a disciplinary segregation environment (featured on MSNBC Lockup/Wabash Valley).

Our minimum-security supervised offender labor lines help towns and not-for-profit agencies with needed projects in Vigo, Sullivan, Greene, Knox, Daviess and Vanderburgh counties.



## Westville Correctional Facility



5501 South 1100 West  
Westville, IN 46391  
(219) 785-2511

Superintendent Mark E. Levenhagen

Capacity: 3,478

Classification: Adult Male, Minimum, Medium and Maximum Security

Total Staff: 820

Construction of the campus, which is now Westville Correctional Facility (WCC), began in 1949 as Beatty Memorial Hospital, a state-run mental health facility. During 1977-1979, following numerous renovations and additions, facility operation was transferred to the Department of Correction to run the facility as a prison.

Westville Correctional Facility has gone through several changes in 2010. In March, Mark E. Levenhagen transferred to Westville from the Indiana State Prison as the new Superintendent. In June, the facility conducted a successful Emergency Drill that utilized the assistance and cooperation of internal and external agencies. The Medical Department was named the Medical Department of the Year in May and again in December. In October, the facility underwent a thorough reaccreditation inspection by an ACA visiting committee. The facility was recommended for reaccreditation receiving a score of 100% on Mandatory Standards and a score of 99.1% on non-mandatory standards. This score was the highest ever for the facility.







# JUVENILE PROGRAMS

# DIVISION OF YOUTH SERVICES

The Division of Youth Services (DYS) was created to oversee all aspects of care and services for youth committed to the Indiana Department of Correction. We recognize that impacting the lives of troubled youth requires separate adult and juvenile services. DYS adopted a division logo portraying the words Accountability, Beliefs and Commitment. DYS also adopted the OJJDP Balanced and Restorative Justice Model to serve as the foundation and core beliefs in providing juvenile justice services. The core beliefs of this model have provided the overarching, guiding principles for facility operations, treatment programs, youth development and community re-entry. Our vision is to positively impact the future of Indiana's delinquent youth to foster responsible citizenship. Our mission is community protection, accountability, beliefs that foster responsible community living, and competency development.

In the past year, DYS undertook major efforts to reduce the length of stay in juvenile facilities by ensuring that youth are placed in the least restrictive environment based on their individual needs and risks. The population has reduced in the past year from approximately 800 students to below 600 students and through these efforts the Department was able to close one juvenile facility, thereby providing services in a more efficient and economical manner for Indiana citizens. Reductions in the juvenile population in DOC facilities was achieved through various partnerships and efforts of DYS, Juvenile Courts, County Probation Officers, and the Indiana Juvenile Justice Task Force as well as many other individuals and agencies throughout the State. These efforts focused on providing youth services in the least restrictive environment, development of youth diversion and community-based treatment

programs, and further enhancement of re-entry and transitional programs. DYS has worked closely with several counties to pilot various community-based re-entry programs for students with lower risk. These youth could be transitioned to electronic monitoring, day reporting and/or other re-entry program placements in the community.

DYS has implemented Restorative Justice Projects at each facility to assist with youth accountability and community safety. Another component of Restorative Justice that has been implemented at each facility is Restorative Justice Conferencing with victims, family members and others. DYS received a grant that included a training webinar, development of training curriculum for new hires and annual in-service training, and certification of approximately 30 staff in the area of Restorative Justice Conferencing Programs. Each facility has been working on a plan to begin these Restorative Justice Conferences with appropriate cases.

In an effort to improve re-entry of juveniles to the community, the Division of Youth Services received the Second Chance Act Juvenile Re-entry Demonstration Project grant by the U.S. Department of Justice (USDOJ) Office of Justice Programs Office of Juvenile Justice Delinquency Prevention (OJJDP). DYS will partner with Marion and Hendricks Counties and the Juvenile Justice Task Force for the initiative of enhancing existing transitional services offered to high risk incarcerated youth returning to those counties from our facilities. In addition to the Second Chance Act funding, DYS also received a grant through a Justice and Mental Health Collaboration Project planning grant from the (USDOJ) and (OJJDP). This project will establish a

cross-system Collaboration Team at the state level to work with IDOC/DYS Community Advisory Boards; enhance re-entry services through increased family involvement in the treatment of youth with mental health and co-occurring mental health and substance abuse disorders and strengthen existing mental health programs by providing intensive training to staff working with this population.

DYS also participates in the Performance Based Standards (PbS) project. This project was launched by the U.S. Department of Justice, Office of Juvenile Justice Delinquency Prevention (OJJDP), and the Counsel of Juvenile Correctional Administrators (CJCA). It is a nationally accepted evidence-based best practice model for monitoring and improving the conditions of confinement, operations, and services provided to youth in secure correctional facilities. Each facility reports data twice a year on 105 outcome measures for correctional facilities that indicate performance toward meeting standards of the following components of facility operations: safety, security, order, programming (including education) health/mental health, justice and reintegration. Target areas are identified by a list of outcomes and areas that the facility wants to focus improvement efforts on and Facility Improvement Plans are developed and tracked. PbS is a continuous facility improvement program.



# JUVENILE PROGRAMS

## **Anger Replacement Therapy (ART)**

This is a cognitive behavior, multi-modal curriculum comprised of three components: Structured Learning Training, Anger Control Training and Moral Reasoning. This program provides the youths with the means to learn self-control when their anger is aroused. Each step teaches the youth to reduce their anger and substitute pro-social behaviors. The anger cycle is taught in steps beginning with Triggers, Cues, Anger Reducers, Reminders and Self Evaluation.

## **Cage Your Rage**

This program is designed to help juveniles understand and deal with anger by recording their feelings and actions. It will teach juveniles ways to not only recognize their anger but also control it through making appropriate choices. Chapters include what causes anger, growing up with anger, how emotions develop, relaxation, managing anger, self talk, action controls, etc.

## **Cage Your Rage for Women**

Cage Your Rage for Women is an anger management workbook specifically targeted to women. The exercises are intended for women working with their counselors either individually or in a group setting. Nevertheless, the workbook's focus on women's anger issues suggests that its content can be helpful to all women, not just those in counseling with a trained professional.

## **Clean Lifestyle Is Freedom Forever (CLIFF)**

This program is designed to provide services to students who have experienced significant negative life experiences as a result of substance abuse or residing with family members who are substance abusers. The students will receive

individual counseling, group counseling, pro-social skills (life skills) and family counseling provided by Substance Abuse Counselors. The focus of all treatment services is to provide students with the tools necessary to change their thinking and behavior resulting in opportunities to develop and maintain a clean and sober lifestyle.

## **Employability Skills**

This program prepares youth for the process of obtaining employment. The program will discuss goal setting, financial planning, employment resources, job conduct, interviewing, applications, resume development and professional appearance.

## **Future Solider Program**

The purpose of this program is to identify students who meet military enlistment criteria, develop and prepare them as legitimate military recruits and arrange for their re-entry placement into one of the military branches whenever possible. The students selected for this program will have volunteered for the program, submitted an application, have reached the age of sixteen and completed a formal interview process. Participation in this program in no way assures acceptance into the military, however the facility will assist in the process. Program objectives include: develop good citizenship, develop self-reliance, leadership and responsiveness to constituted authority, improve the ability to communicate well, develop an appreciation for physical fitness, increase respect for the role of the US Armed Forces in support of national objectives and develop a basic knowledge of military skills.



Students in the Future Soldiers at PNJCF conduct a memorial ceremony for National Crime Victims' Rights Week.



A high school graduate from the Class of 2010 at Logansport Juvenile

### **Gang Realities in Our World (GROW)**

This program focuses on gang intervention and personal growth. This program was inspired by the book *“Gangbusters”*, written by Lonnie Jackson. Students placed in this program are housed together in the same unit and attend gang intervention groups to work on developing appropriate pro-social bonds, understanding appropriate role models, victim empathy, etc.

### **Inmate to Workmate**

The ARAMARK food service “Inmate to Workmate” program was designed to provide inmates with food service training and practical work experience. It focuses on broad transferable food service skills as well as the comprehension and demonstration of key food service operations. The program includes formal vocational training in both classroom and kitchen setting with hands-on experience. Food safety concepts are taught in the ServSafe certification program, and it is an opportunity for mentoring and coaching.

### **Purposeful Living Units Serve (PLUS)**

This program provides an opportunity for students to explore and choose alternatives to criminal thinking and behavior through an emphasis on spiritual, moral and character development, life-skills training and intentional preparation for living as law abiding citizens who contribute to the well-being of their community.

### **Sex Offender Treatment and Education Program (STEP)**

The Sex Offender Treatment and Education Program (STEP) will be provided to all students who are adjudicated of a sex offense. Students will be housed in a complex for the duration of their STEP programming but would be eligible for alternative housing once they have completed their individual STEP programming.

### **The Stay Sharp Substance Abuse Program**

This program is a coping skills technique program, along with motivational interviewing, drug education and a relapse prevention. The program’s acronym, Stay Sharp is its organizing principle:

- S= Striving for Engagement
- H= How I get there
- A= Abuse or Addiction
- R= Ready to Change
- P= Planning for the Future

### **Thinking For A Change**

This treatment program addresses criminal thinking errors through cognitive-behavioral skills training, social skills training, and problem solving skills training. The students learn and appreciate that cognitive restructuring does require some cognitive skill methods and cognitive skills require an objective, systematic approach to identifying thinking, beliefs, attitudes and values. Thinking Reports are a core part of this program that are used as homework assignments.



IMPD Sgt. James Todd teaches Gang Resistance Education and Training (GREAT) to students at Pendleton Juvenile.



Students at PNJCF participate in Aramark's Inmate to Workmate program.

# JUVENILE PROGRAMS

## VOICES

Voices is a female-specific program of self discovery and empowerment. It encourages girls to seek and celebrate their “true selves” by giving them a safe space, encouragement, structure, and support to embrace their important journey of self discovery. The focus is on issues that are important in the lives of adolescent girls from modules about self and connection with others to exploring healthy living and the journey ahead. The curriculum uses a variety of therapeutic approaches, including psycho-educational, cognitive-behavioral, expressive arts and relational theory.

## Why Try

Students learn ten visual metaphors, such as the Reality Ride, Tearing off Labels, Defense Mechanisms, and others. These metaphors teach and help students explore new social skills and coping skills techniques to break old behavior patterns and to achieve opportunity, freedom, and self respect in their lives. Students complete assignments that involve writing, art, music, and physical activities to practice their skills. Students then learn how to apply the skills to their criminogenic needs, their high risk factors, and their life upon release.

## You Can See Over The Wall

This is the final metaphor in the Why Try program. Students are enrolled in this once they complete the Why Try core program. This metaphor summarizes the rest of the program and assists students in pulling together what they have learned. Students re-visit skills learned and explore them more deeply. Students also are expected to show how they are applying the skills from Why Try in order to develop healthy, pro-social habits of thinking,

feeling, believing and behaving. Students also begin to practice making re-entry plans to change their lifestyle and address the triggers in each of their needs that could lead them back to negative patterns.

## Performance Based Standards (Pbs)

Performance Based Standards was developed to improve conditions of confinement for youths in correctional facilities across the country so that during the youth’s incarceration, they have individualized opportunities to learn and grow that will increase their chances for success when they return to the community. Pbs is a tool for self-improvement and accountability for the basics of facility operations that is grounded in national standards and provides performance outcomes indicating effectiveness. Pbs improves the understanding of best practices and methods that when fully employed can significantly improve the conditions of confinement and the quality of life for youths and work environment for staff in secure facilities. It will increase accountability through the use of data in the system, which enhances the ability to track improvement and identify issues. Pbs was launched by the U.S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP) in 1995. OJJDP initiated Pbs to create national juvenile facility standards that are supported by outcome measures indicating performance rather than process-oriented standards reporting the existence of policies. Pbs asks the facilities to report data twice a year and report back on 105 outcome measures for correctional facilities that indicate performance toward meeting standards derived from seven goals, one goal for each of the following components of facility operations: safety, security, order, programming (including education), health/mental health, justice



Counselor Tamara Ballard presents a check for the U.S. Marine Corps' Toys for Tots program from Logansport Juvenile's PLUS program.



WHY TRY Classroom at South Bend Juvenile

and reintegration. Target areas are identified by a list of outcomes and areas that the facility wants to focus on improvement efforts and plan for the development of the Pbs Facility Improvement Plan (FIP).

### **Peace Learning (Grant Funded)**

Through Peace Learning, students will learn non-violent coping mechanisms in a way that incorporates mind, body, nature and self-discovery. In partnership with the IDOC and Federal Title 1 and Federal Title II, Peace Learning Center implements an intensive peace education program for incarcerated youth that blends conflict resolution and diversity skills with challenge education that promotes personal responsibility for success. The Peace Learning Program is a holistic approach to positive change. Peace Learning Center's programs focus on building these protective factors in youth. Protective factors include:

- Conflict resolution and critical thinking skills
- The ability to be adaptable and flexible and have empathy and caring for others
- A sense of purpose and belief in a positive future
- A commitment to education and learning
- The ability to act independently and feel a sense of control over one's environment
- The ability to solve problems, plan for the future and be resourceful in seeking out sources of support



A student from Camp Summit cleans graffiti off a local playground for a Restorative Justice project.



A SBJCF student completes class work in the WHY TRY program.





# JUVENILE FACILITIES

# JUVENILE FACILITIES

## Camp Summit Boot Camp



2407 N. 500 W  
LaPorte, IN 46350  
(219) 326-1188

Superintendent Cecil K. Davis

Capacity: 121  
Classification: Juvenile Male, Medium to High Security  
Total Staff: 57

Camp Summit Boot Camp was established in 1995. The main facility is a single-story brick building that houses administration, three living units, kitchen, dining, and laundry. Adjacent to the main facility is the academic building and an honor dorm. The facility has a perimeter fence that marks its boundaries. A very comprehensive military challenge course was built by the Army National Guard.

Presently, the facility serves 112 male juveniles, ages 15 to 18, that are committed to the IDOC. The program is approximately six months in duration and includes military drill and ceremony, physical training, fully accredited education program, substance abuse group, life skills group, restorative thinking, and individual / family counseling.

During 2010, Camp Summit expanded the population from 90 to 121 juveniles, created and implemented Balanced and Restorative Justice Programs, which includes community service and student participation in a court-sponsored Victim Impact Panel. We achieved Level 3 on the PbS (Performance-based Standards, which measures juvenile facilities performance and effectiveness on a national basis) Program. The facility was re-accredited by the American Correctional Association.



## Logansport Juvenile Correctional Facility



1118 South State Road 25  
Logansport, IN 46947  
(574) 753-7571

Superintendent Lori Harshbarger

Capacity: Intake Unit - 84;  
Treatment Unit - 162  
Classification: Juvenile Male,  
Intake Unit-High Security,  
Treatment Unit-High and Medium Security  
Total Staff: 181

Logansport Juvenile Correctional Facility serves as the male juvenile intake unit for IDOC and as a long-term male juvenile treatment unit. This facility was re-accredited by the American Correctional Association (ACA) in 2010.

The Intake Unit receives all male juveniles committed to IDOC, Parole Violators and Diagnostics. In 2010, there were 933 male juveniles committed to IDOC; 133 were recommits. There were 80 diagnostics processed in 2010.

The Treatment Unit houses male juveniles at all risk levels.

The CLIFF Unit had a recidivism rate of 6.78% and was awarded the Substance Abuse Advocate Program of the Year by Drug Free Cass County. Approximately 140 students obtained their GED and 1,096 high school credits were issued.



## Madison Juvenile Correctional Facility



1130 MSH 4th Street  
Madison, IN 47250  
(812) 265-6154

Superintendent Angela D. Sutton

Capacity: 167

Classification: Juvenile Female  
and Reception/Diagnostic and Treatment  
Total Staff: 96

Madison Juvenile Correctional Facility (MJCF) opened its doors to 92 juvenile females on November 3, 2009. The facility is co-located with the Madison Correctional Facility and the Madison State Hospital on the former hospital grounds in Madison, Indiana. MJCF provides a safe, supportive environment for committed female adolescents and encourages the development of responsible young women. Students attend school year-round at Eliza Hendricks Middle/Senior High School where they have the opportunity to earn dual (high school/college) credits. MJCF is the only reception and diagnostic center for newly committed female youth, and the only IDOC facility that houses juvenile females. Students at MJCF participate in restorative justice programming within the facility as well as in the Madison Community. MJCF offers a number of programs that address the needs of its student population, including: gender specific programming, and group and individual counseling.



## Pendleton Juvenile Correctional Facility



9310 S. State Road 67  
Pendleton, IN 46064  
(765) 778-3778

Superintendent Linda F. Commons

Capacity: 391

Classification: Juvenile Male, Maximum Security  
Total Staff: 306

The facility houses all male juvenile sex offenders and oversees the Sex Offender Treatment Education program (STEP) in collaboration with Liberty Behavioral Health Corporation. The facility offers self-improvement programs, parenting skills, and prosocial activities. The facility also collaborates with the Peace Learning Center to provide curricula to the youth on non-violence. A new collaboration with the Bienvenido Program will provide programming and connections to community based organizations for our Latino youth.

The youth attend school year round with classes for middle school, high school, and GED. Vocational programs such as culinary arts are also provided. Through physical education classes youth participate in the President's Physical Fitness program. All teachers are special education certified and highly qualified in their primary subjects. There is a full service library and computer lab available for the youth.

The facility was host to the Indianapolis Juvenile Justice Task Force and the Department of Justice. Several foreign delegations from South Asia, Kazakhstan and Uzbekistan toured the facility and reviewed some of Indiana's best practices in juvenile corrections.

Pendleton Juvenile Correctional Facility celebrated its 10 year anniversary in July.



## South Bend Juvenile Correctional Facility



4650 Old Cleveland Road  
South Bend, IN 46628  
(574) 232-8808

Superintendent  
Esa S. Ehmen-Krause

Capacity: 112  
Classification: Juvenile Male,  
Medium/Maximum Security  
Total Staff: 90

The South Bend Juvenile Correctional Facility (SBJ) was opened in 1980 and moved to the new facility in 2002 as a medium/maximum security facility. SBJ utilizes both individual interventions/counseling and group programming. Located within the facility, is Council Oak Jr. Sr. High School. This fully accredited academic center features licensed, highly-qualified, teachers for the students to either achieve additional credits or work toward their GED certificates. Students are also able to participate in vocational skills training through partnerships with Ivy Tech and ARAMARK. South Bend Juvenile also offers a variety of recreation, religious and community service programs, and provides youth with the opportunity to give back to the community through its Balanced and Restorative Justice Initiatives.

South Bend Juvenile had a very challenging, albeit rewarding, year in 2010. The facility successfully passed its ACA re-accreditation audit. In addition, the facility started the first ever, Kiwanis Key Club, within a correctional facility, and initiated a charter chapter of the University of Notre Dame's Upward Bound program. In May, the population demographics shifted. When the facility began receiving 12-15 year old students, staff focused our academic services and programming on meeting the needs of this younger age group.



PAROLE SERVICES

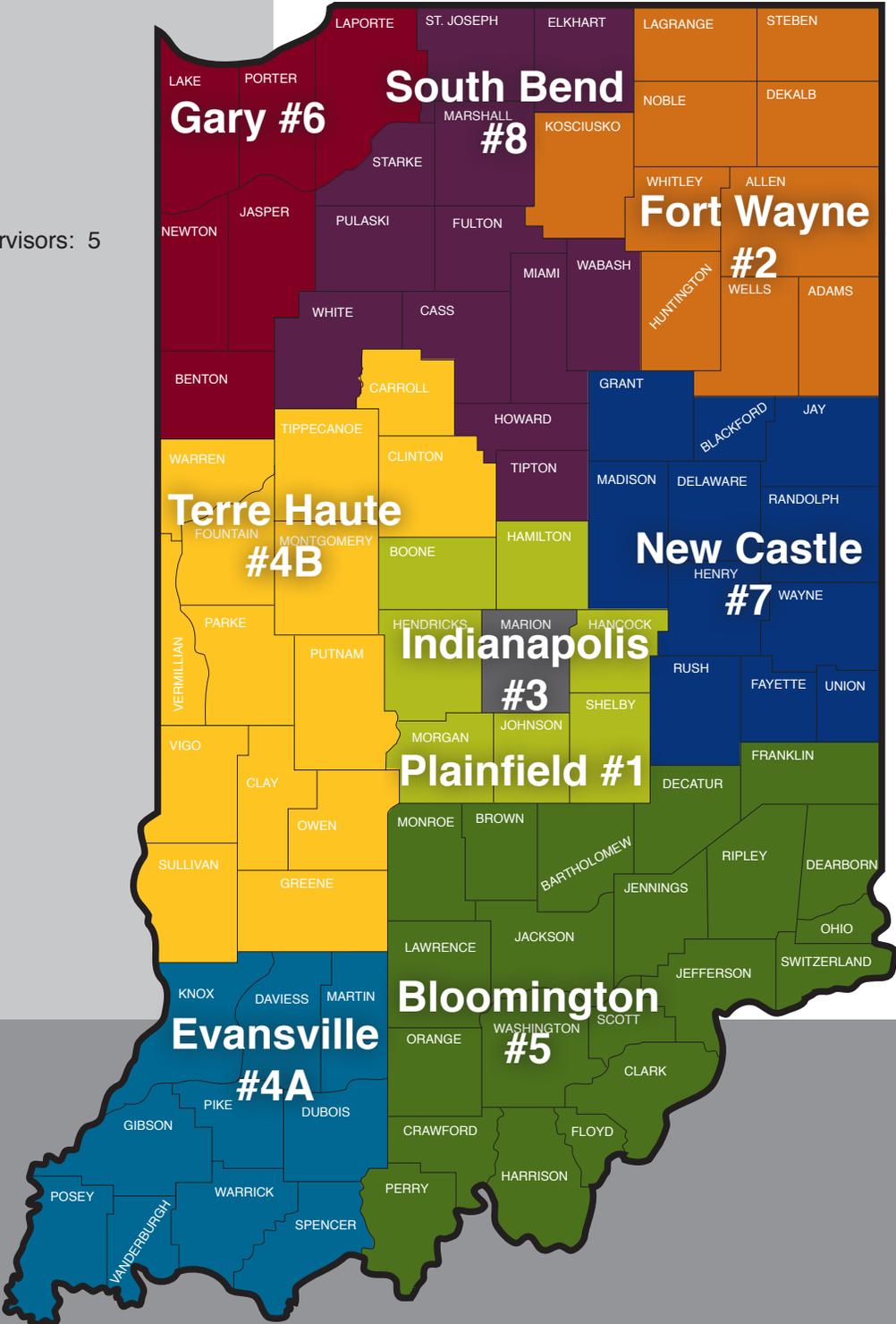
# OFFICE LOCATIONS



302 W. Washington Street  
 Room E-334  
 Indianapolis, IN 46204  
 (317) 232-5757

Steve Keever

District Supervisors: 9  
 Assistant District Supervisors: 5  
 Parole Agents: 128  
 Clerical/Other: 20  
 Total Staff: 162



# DISTRICTS & SUPERVISORS



**Bloomington  
Parole District #5**  
Cara Zogorski

1500 N. Packing House  
Road, Suite 100  
Bloomington, IN 47404  
(812) 334-3716



**Gary  
Parole District #6**  
Yvette Salinas

11 West 78th Place  
Merrillville, IN 46410  
(219) 685-8627



**South Bend  
Parole District #8**  
Doug Huyvaert

2421 S. Michigan Street  
South Bend, IN 46614  
(574) 234-4600



**Evansville  
Parole District #4A**  
John T. Markham

5603 North Highway 41  
Evansville, IN 47711  
(812) 424-9821



**Indianapolis  
Parole District #3**  
Stacy Doane-Selmier

512 E. Minnesota Street  
Indianapolis, IN 46203  
(317) 232-1443



**Terre Haute  
Parole District #4B**  
Rick Loudermilk

116 South 1st Street  
Terre Haute, IN 47807  
(812) 235-0606



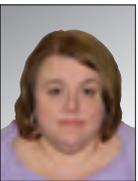
**Fort Wayne  
Parole District #2**  
Mia Kelsaw

4802 E. U.S. 30  
Ft. Wayne, IN 46803  
(260) 424-3536



**New Castle  
Parole District #7**  
Victoria Fafata

1001 Van Nuys Road  
New Castle, IN 47362  
(765) 529-2359



**Re-Entry  
Parole District #1**  
Charmain Lawrence

2596 N. Girls' School Road  
Indianapolis, IN 46214  
(317) 244-3144

# PAROLE SERVICES STATISTICS

## Indiana Parolees

Parole District	Adult Male	Adult Females	Juvenile Males	Juvenile Females
Central Office (PD0)	517	49	16	5
Plainfield (PD1)	651	71	12	2
Fort Wayne (PD2)	1135	201	19	2
Indianapolis (PD3)	2533	309	0	0
Evansville (P4A)	636	93	10	1
Terre Haute (P4B)	632	76	29	4
Bloomington (PD5)	903	120	10	3
Gary (PD6)	915	65	8	3
New Castle (PD7)	973	138	8	0
South Bend (PD8)	1237	162	21	6

Parole District	Parole District Totals	Parolees Employed/ Enrolled in School	Special Caseloads Sex & Violent Offenders	
Central Office (PD0)	566	0	0	0
Plainfield (PD1)	736	470	68	9.24%
Fort Wayne (PD2)	1357	661	216	15.91%
Indianapolis (PD3)	2842	1257	364	12.8%
Evansville (P4A)	740	372	116	15.68%
Terre Haute (P4B)	741	388	114	15.38%
Bloomington (PD5)	1036	652	115	11.1%
Gary (PD6)	991	503	174	17.55%
New Castle (PD7)	1119	537	150	13.49%
South Bend (PD8)	1426	791	189	13.25%
<b>Total</b>	<b>11,554</b>	<b>5,631</b>	<b>1506</b>	<b>100%</b>

Parole Staff Training 8,816 hours

Drug Testing  
parolees tested 1,634  
Positive 602  
36.8%

*\*Drug testing provider and testing procedures were changed during the year, this change resulted in fewer tests but a higher positive percentage.*



CORRECTIONAL  
TRAINING INSTITUTE

# CORRECTIONAL TRAINING INSTITUTE



2050 N. County Road 50 E.  
New Castle, IN 47362  
(765) 521-0230

Richard L. Curry, Jr.

Employee Training Courses  
ERO Firearms Classes  
Reflections of Pride Store

## LIST OF HOT TOPICS

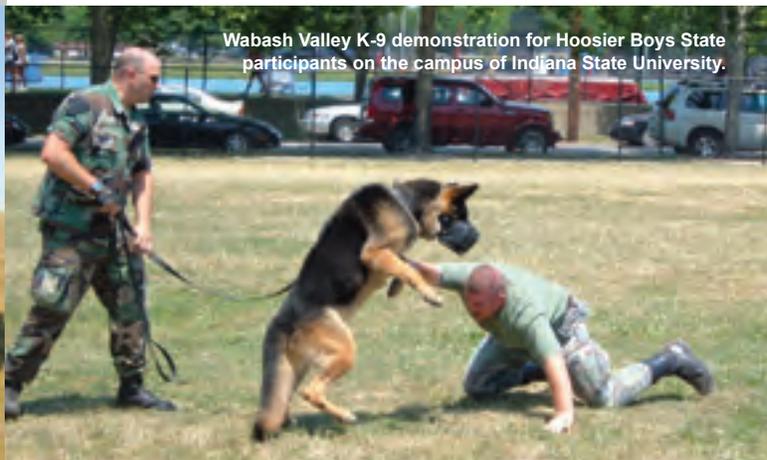
### Training

- Developed Entrance and Exit Procedures Video
- Hosted and Instructed Promoting Positive Corrections Culture Training for Trainers
- Developed Job Shadowing Phase I and II Directive
- Hosted Touch DNA Testing Training
- Created more dynamic Making a Change Academy
- Developed Sexual Assault Response Team (SART) Lesson Plan
- Developed Career Development Strategic Plan/ Lesson Plan and Video
- Developed Juvenile Mental health lesson plan and video
- Held the First Parole Preservice Academy/ Developed Parole Preservice Lesson Plans and Materials
- Developed Promotional Candidate Preparation Program/ Computer Based Training (CBT), lesson plans and power points
- Hosted National Institute of Corrections Thinking for A Change training
- Hosted Indiana Youth Assessment System Trainings
- Hosted Restorative Justice Certification Program with 29 graduates

IDOC Experienced and Emerging Leaders  
Class of 2010



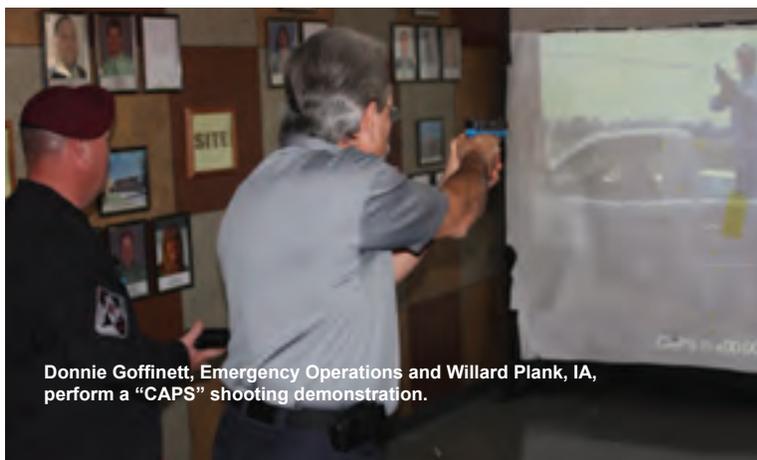
Wabash Valley K-9 demonstration for Hoosier Boys State  
participants on the campus of Indiana State University.



- Developed and piloted “Back to the Basic” Inservice program
- Completed PEN Products Facility Forward Training
- Developed multiple new Computer Based Training (CBT) Modules for the field
- Revised 14 Computer Based Training Modules
- Developed 30 additional single modules of training for IDOC staff and contractual college instructors; to include the mandatory Strategic Planning CBT
- IDOC staff and 353 contractual college professors completed 15,751 CBT programs for a total of 123,041 training hours
- Conducted and developed Duty Officer orientation and training
- Completed Sexual Assault Prevention Program Training
- Completed Indiana Risk Assessment Training
- Hosted Alliance for Mentally Ill Training
- Hosted multiple leadership and supervisory programs for the field
- Hosted multiple specialized training events for the field
- Hosted Mentoring Program
- Developed Adapting to Change Program
- Developed Mentoring the Promotional Candidate Program
- Conducted Advanced Criminal Manipulation Program at multiple facilities
- Completed Offender and Victim Balance and Restorative Justice Video Restorative Justice DVD and CD
- Conducted Trainers Jump Start and Statewide Trainer’s Conference
- Hosted Train the Trainer for Motivational Interviewing
- Hosted the first IDOC Experienced and Emerging Leadership Retreat

#### **Emergency Operations Training**

- Hosted Correctional Police Officer (CPO) Academy; for 56 total graduates
- Divided K-9 Academies into three separate groups and introduced obedience training
- Merged SERT special weapons and facility based E-Squad Marksmen to become special weapons members
- Collaborated with the Federal Surplus program to obtain emergency equipment, training gear, tools and other supplies at little or no cost to the Department



Donnie Goffinett, Emergency Operations and Willard Plank, IA, perform a “CAPS” shooting demonstration.



Northern Regional Academy for new Correctional Officer Trainees

# CORRECTIONAL TRAINING INSTITUTE

- Established Parole Trainers for each district and basic parole firearms, personal protection, chemical agents training
  - Restructured Quick Response teams for first responders
  - Over 50 Situation Control Team (SITCON) negotiators attended the Indiana Association Hostage Crisis Negotiator Conference in September 2010.
  - Conducted two SITCON Academies, Basic and Advanced, including seven outside Sheriff's Department personnel
  - SDEO conducted the Annual Emergency drills for all IDOC facilities
  - Conducted a Crisis Intervention Stress Management Academy and presented plaques to two retiring members
  - Four staff attended a week long FBI Swat School
  - Two staff attended a week long National Tactical Officers Association Precision II Marksmen
  - Conducted phase I and II at Pendleton Correctional Facility's search for contraband
  - Conducted over 20,000 man hours of training for Emergency Teams
  - Involvement in the Indiana Department of Homeland Security State Emergency Operation Center Tabletop Training Exercises "Shaking Bedrock"
  - Upgraded the Commissioner's Emergency Operations Center, under budget and in a timely manner
  - Developed and presented newly structured Parole Firearms and Weapons Retention Program
- Physical Plant**
- Installed New Locking System for the Staff Development Center Building
  - Installed New Chiller
  - Completely upgraded class room "C" with all new energy efficient light fixtures .
- Miscellaneous**
- Hosted 10 Year Anniversary Open House for the Correctional Training Institute
  - The Reflections of Pride store sold over \$49,000 as of January 1, 2011
  - 100% Certification in ACA Accreditation
  - Provided Teleprompting Services for Governor's State of the State message
  - Set up and organized all audio visual for 2010 Indiana Correctional Association conference

70 |

IDOC Color Guard Members at CTI





# PEN PRODUCTS

# PEN PRODUCTS



2010 E. New York Street  
Indianapolis, IN 46201  
(317) 955-6800

Michael Herron, Director

## Offender Jobs by Month - 2010

January	1,624
February	1,658
March	1,684
April	1,710
May	1,720
June	1,761
July	1,766
August	1,763
September	1,751
October	1,724
November	1,807
December	1,837

Mike Herron, appointed Director of PEN Products in 2005, came to the state with over 20 years of manufacturing experience in the private sector. In May 2007, Mike Heron was awarded the Governor's Public Service Award. Mike Herron served as President of the National Correctional Industries Association (NCIA)– Central Region in 2009 and 2010. Currently, Director Herron serves on the NCIA Board of Directors as a Member At-Large.

PEN Products is a division of the Indiana Department of Correction.

PEN Products' mission is to equip offenders for successful re-entry through meaningful work while operating in a self-sustaining manner.

PEN Products is an acronym for Prison Enterprises Network. PEN Products employs adult offenders in Indiana's correctional facilities making goods and services for sale to state agencies, political subdivisions, private sector businesses and private citizens.

PEN Products operates from a dedicated fund established by Indiana Code. This dedicated fund pays for raw materials, salaries, benefits, offender wages, equipment and supplies. This dedicated fund is replenished by sales revenues, not general fund tax dollars. Thus, PEN Products fulfills its mission of providing work training and experience, supervision, and meaningful employment to offenders at no cost to the Indiana taxpayer. PEN Products is a self-funded re-entry operation.

PEN Products operates, plans and reports offender jobs and financials in distinct business groups: Traditional, Commissary, and Joint Ventures.

## Business Group by Sales

Traditional	44%
Commissary	46%
Joint Ventures	10%

## Business Group by Jobs

Traditional	46%
Commissary	13%
Joint Ventures	41%

# PRODUCTS BY LOCATION

As of December 31, 2010

## Branchville Correctional Facility

Pallet Repair (JV)  
Toilet Tissue

## Correctional Industrial Facility

Automotive Part  
Refurbishing (JV)  
Medical Device  
Refurbishing (JV)

## Indiana State Prison

Cell Doors  
Digital License Plates  
Metal Lockers and Shelving  
Metal Storage Cabinets  
Outdoor Grills  
Security Beds  
Work Crews

## Indiana Women's Prison

Hand Sewing (JV)  
Design Engineering Support

## Indianapolis Re-Entry

### Educational Facility

Moving Crew  
Administrative Support

## Miami Correctional Facility

Offender Clothing  
Janitorial Products  
Laundry Products  
Wire Harness (PIECP)  
Warewash Products  
Packaging (JV)  
Industrial Filters (PIECP)  
Embroidered Products  
Silk Screen Products  
Braille Accessible Media,  
Large Print

## Pendleton Correctional Facility

Chairs  
Dormitory Furniture  
Office Furniture  
Lounge Furniture

## Plainfield Correctional Facility

Commercial Laundry  
Commissary  
Data Conversion - GIS (JV)  
Fulfillment  
Distribution Center

## Putnamville Correctional Facility

Pallet Repair (JV)  
Park Furniture  
Picnic Tables  
Shelter Houses

## Rockville Correctional Facility

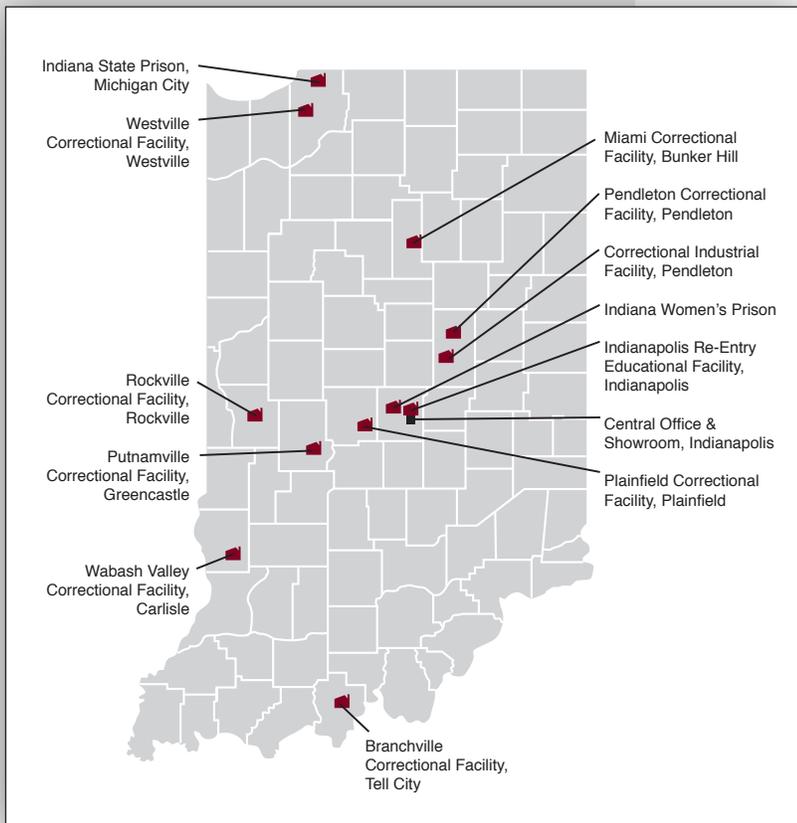
Mattresses  
Offender Clothing

## Wabash Valley Correctional Facility

Printing Services including:  
Full Color Process, NCR Forms,  
Envelopes, Stickers, Booklets,  
Flyers, Posters, Brochures  
Sewing (PIECP)  
Wire Harness (PIECP)

## Westville Correctional Facility

Highway Signs  
Pallet Repair (JV)  
Plastic Recycling (JV)



PIECP = Prison Industry Enhancement Certification Program

JV = Joint Venture

# ACCOMPLISHMENTS



PEN Products showroom is located Downtown Indianapolis, off New York Street.

## **PEN Central Office Moves**

On March 1, 2010, PEN Products moved its central office administration and showroom to the grounds of the Indianapolis Re-entry and Education Facility (IREF). IREF is a 440 adult male facility focusing on long term sentenced offenders that are within eighteen months of release to the Indianapolis area. PEN Products' move to a building with outside access allows for 31 resident offenders to work in the PEN administrative functions including finance, marketing and sales, and building administration. The offender residents are learning job skills and are involved in the business activities of customer service, accounting, office administration, and building maintenance. Additionally, a crew of residents is also involved in an outside moving crew, moving offices for state agencies across the state.



Sandra Roark, 2010 Central Region Staff Award at the NCIA banquet.

## **PEN Staff Recognized Nationally**

Sandra Roark, Plant Manager at Miami Correctional Facility (MCF), was chosen as the recipient of the Central Region Staff Award and named to the 2010 NCIA Honor Roll at the National Correctional Industries Association (NCIA) Conference Awards Banquet.

## **PEN Staff Members Awarded**

### **Governor's Public Service Award**

On May 5, 2010, PEN staff members Doug Evans and Lisa Williams along with two other Indiana Department of Correction professionals were awarded the 2010 Governor's Public Service Achievement Award. The four recipients won as a part of an Indiana Department of Correction Apprenticeship Team. Together they collectively focused efforts in changing offenders' lives and enhancing staff knowledge and skills by implementing the U.S. Department of Labor Apprenticeship Program. The earning of the U.S. DOL Apprenticeship qualifies offenders for a six month sentence cut and has saved Indiana taxpayers over four million dollars, while decreasing the offenders' risk to recidivate.



Governor's Public Service Award recipients. Pictured: Governor Mitch Daniels, Lt. Hiram Sizemore, Doug Evans, Lisa Williams, and Charles Jones

# ACCOMPLISHMENTS

## New Operations

In May 2010, PEN Products commenced operations at the Correctional Industrial Facility (CIF) by implementing a partnership with a private sector company. Over 170 offender jobs were created during the year. The industrial space at CIF had been idle. Besides providing work for offenders and training of valuable job skills, the 70,000 square foot vacant food processing plant was redeployed into a hub of work opportunities, reducing idleness and exposing offender workers to valuable on-the-job training.

In October 2010, PEN Products Commissary operation at the Plainfield Correctional Facility added its INTouch Program. This unique program allows offenders to purchase products to send to their family and friends, remembering holidays, birthdays and other special occasions. The items offered include teddy bears, candy packages, silk flowers, licensed sports teams products and toys. A catalog was developed and distributed to offenders and the ordering process for Commissary was utilized for the payments from the offender trust accounts.

In December 2010, at the Westville Correctional Facility a partnership with a plastics recycling company added nearly 100 jobs at start up. Once in full operation mode, it will offer 300 offender jobs at the Westville location. This green operation takes post consumer plastics, sorts and

grinds them into crumble, and then returns them to the plastic manufacturer to be made into other new products.

## Miami Accessible Media Project Awarded Grant

Since its inception in May of 2008, the Miami Correctional Facility's Miami Braille Project has grown in size, as well as notoriety. The program has doubled the number of offenders with 41 currently working in the project and added two new operations within the project, continuing to fill the gaps of the education system for those who have visual disabilities. These new operations include the large print production and accessible PDF textbooks. The program has adopted the new name, the Miami Accessible Media Project (MAMP), which better reflects the additions of these new operations to the Braille transcription.

On September 16, 2010, PEN Products was awarded a \$726,450 grant under the Second Chance Act Technology Careers Training Demonstration Projects for Incarcerated Adults and Juveniles. This one year project will expand the depth of training capabilities in the MAMP and add a post-release component to transition services, including small business/self-employment mentoring assistance through non-profit collaborations.



The newest private partnership operates 24/5 creating over 150 jobs at the Correctional Industrial Facility.



# APPRENTICESHIPS & JOB PLACEMENT PROGRAM

## Apprenticeships

IDOC and PEN Products staff were recognized in May 2010 with the Governor's Public Service Award for their work. As pointed out in a video from the United States Department of Labor Office of Apprenticeship. Indiana is a model for other states with 1,998 offenders and 812 IDOC staff currently enrolled in the United States Department of Labor Apprenticeship Program.

PEN Products registered its first Apprenticeship occupation with the U.S. Department of Labor at the Wabash Valley Correctional Facility April of 2006. The U.S. Department of Labor Apprenticeship is a valuable certification and can play a major role in helping men and women find employment upon release. Statistics show that when ex-offenders are re-arrested, 85% of them are unemployed. Meaningful employment is vital in transitioning from prison to the free world.

PEN Products has active Apprenticeship programs in thirteen facilities training 31 different occupational titles. 1,027 PEN Products offender workers have completed the program and have received their U.S. Department of Labor Apprenticeship Completion Certificate.

Over 3,000 offenders have been enrolled since the program's beginning with current enrollment being in excess of 1,100 offenders. After an offender completes their Apprenticeship to become a journey worker, he or she trains other offenders working on their Apprenticeship in that industries shop. Offenders who successfully complete their Apprenticeship qualify for up to a six month sentence cut.

## Job Placement Program

PEN Products Job Placement Program is a selective placement program for offenders who have proven their skills and work ethic. Job Placement is PEN Products' newest program initiated in April 2008. It has been developed to further assist former PEN offender workers in their re-entry efforts. The mission of the PEN Products' Job Placement Program is to decrease recidivism by connecting released offenders with meaningful employment. The Job Placement Program has two segments. The first is to prepare offenders for free world employment by teaching offender workers the necessary soft skills to accompany their U.S. Department of Labor certified on-the-job training. The second part of the program is to develop a network of private businesses willing to interview and hire qualified ex-offenders. In the future, PEN Products will be able to measure the success of the program and the changes in recidivism rates impacted by the program.

PEN Products Job Placement Program provides offender services including: job search training, career development planning, community resource referrals, pre and post release mentoring and employment referrals and placement.

PEN Products Job Placement Program provides the community with a pool of motivated skilled workers, education and collaboration. Over 1,700 offenders have been provided employment search services and resources at varying levels through PEN's Job Placement Program since its inception in 2008. Career development curriculum is in the preliminary stages. Once completed, it will be offered to Job Placement participants within six months of release.

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Offenders earn USDOL Apprenticeships in preparation for a successful re-entry.



A Career Path Planning Workshop held at the Pendleton Correctional Facility.



FINANCIAL &  
STATISTICS

# ADULT FACILITIES

EXPENDITURES	Institutions	Camps	Re-Entry	Adult Total
1. PERSONAL SERVICES	291,065,521	13,047,985	3,500,272	307,613,778
2. SVCS OTHER THAN PERSONAL	24,986,585	1,086,627	174,239	26,247,451
3. SERVICES BY CONTRACT	33,817,453	47,945	19,389	33,884,787
4. MATERIALS/SUPPLIES	8,322,173	479,218	51,869	8,853,260
5. EQUIPMENT	597,119	18,288	2,105	617,512
6. GRANTS, SUBSIDIES/AWARDS	38,694	13,900	-	52,594
7. IN-STATE TRAVEL	760,794	18,646	(77,259)	702,181
8. OUT-OF-STATE TRAVEL	1,580,731	120,562	149,186	1,850,479
ADJUSTMENTS, IF ANY	2,767,041	(772,420)	-	1,994,621
<b>SUBTOTAL</b>	<b>363,936,111</b>	<b>14,060,751</b>	<b>3,819,801</b>	<b>381,816,663</b>
FOOD SERVICE	31,458,430	1,461,851	367,539	33,287,820
MEDICAL COST	80,511,492	3,668,397	960,654	85,140,543
PREVENTIVE MAINTENANCE	4,095,131	183,086	43,915	4,322,132
<b>TOTAL OPERATING EXPENSES</b>	<b>480,001,165</b>	<b>19,374,085</b>	<b>5,191,908</b>	<b>504,567,158</b>
AVERAGE DAILY COST	1,315,072	53,080	14,224	1,382,376
AVERAGE DAILY POPULATION	24,853	1,133	297	26,283
<b>2009-2010 Per Diem</b>	<b>\$52.91</b>	<b>\$46.86</b>	<b>\$47.96</b>	<b>\$52.60</b>
<b>CAPITAL EXPENDITURES:</b>				
Lease Payments	49,783,615	-	-	49,783,615
Other Capital Projects	6,477,775	1,419,117	-	7,896,892
Total Capital Expenditures	56,261,390	1,419,117	-	57,680,507
Average Cost of Daily Capital	154,141	3,888	-	158,029
<b>2009-2010 Capital Per Diem</b>	<b>\$6.20</b>	<b>\$3.43</b>	<b>\$-</b>	<b>\$6.01</b>
<b>2009-2010 Total Per Diem</b>	<b>\$59.11</b>	<b>\$50.29</b>	<b>\$47.96</b>	<b>\$58.61</b>

# JUVENILE FACILITIES

EXPENDITURES	Camp Summit	Indianapolis Juvenile	Madison Juvenile	North Central Juvenile	Northeast Juvenile	Pendleton Juvenile	South Bend Juvenile	Juvenile Total
1. PERSONAL SERVICES	2,788,962	3,356,383	3,311,677	9,611,357	1,997,240	15,420,298	4,543,144	41,029,061
2. SVCS OTHER THAN PERSONAL	82,009	141,483	132,211	367,710	70,767	595,643	156,838	1,546,661
3. SERVICES BY CONTRACT	22,292	10,341	478,235	66,977	7,571	82,865	26,123	694,404
4. MATERIALS/SUPPLIES	42,017	45,623	16,197	503,837	21,666	222,254	82,908	934,502
5. EQUIPMENT	5,497	16,955	-	4,609	1,001	48,672	11,108	87,842
6. GRANTS, SUBSIDIES/ AWARDS	-	-	-	-	1,650,692	-	-	1,650,692
7. IN-STATE TRAVEL	199	13,967	50	11,329	-	160,156	3,038	188,739
8. OUT-OF-STATE TRAVEL	11,300	17,169	4,142	15,763	568,279	68,446	2,294,770	2,979,869
ADJUSTMENTS (IF ANY)	-	-	232,891	-	-	36,712	-	269,603
<b>SUBTOTAL</b>	<b>2,952,276</b>	<b>3,601,921</b>	<b>4,175,403</b>	<b>10,581,582</b>	<b>4,317,216</b>	<b>16,635,046</b>	<b>7,117,929</b>	<b>49,381,373</b>
FOOD SERVICE	112,880	70,158	57,286	132,326	97,990	349,303	120,661	940,604
MEDICAL COST	268,421	179,782	173,492	586,539	253,558	895,087	308,323	2,665,201
PREVENTIVE MAINTENANCE	53,220	74,032	76,749	48,929	12,347	126,338	10,579	402,194
<b>TOTAL OPERATING EXPENSES</b>	<b>3,386,797</b>	<b>3,925,894</b>	<b>4,482,930</b>	<b>11,349,376</b>	<b>4,681,111</b>	<b>18,005,774</b>	<b>7,557,492</b>	<b>53,389,372</b>
AVERAGE DAILY COST	9,279	31,158	18,757	31,094	13,973	49,331	20,705	146,272
AVERAGE DAILY POPULATION	82	120	95	180	67	275	95	914
<b>2009-2010 Per Diem</b>	<b>\$113.43</b>	<b>\$259.00</b>	<b>\$197.44</b>	<b>\$172.36</b>	<b>\$207.63</b>	<b>\$179.52</b>	<b>\$218.64</b>	<b>\$159.98</b>
CAPITAL EXPENDITURES:								
Lease Payments	-	-	-	-	-	5,152,493	-	5,152,493
Other Capital Projects	97,674	-	-	-	-	-	-	97,674
<b>Total Capital Expenditures</b>	<b>97,674</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,152,493</b>	<b>-</b>	<b>5,250,167</b>
Average Cost of Daily Capital	\$267.60	\$-	\$-	\$-	\$-	\$14,116	\$-	\$14,384
<b>2009-2010 Capital Per Diem</b>	<b>\$3.27</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$51.37</b>	<b>\$-</b>	<b>\$15.73</b>
<b>2009-2010 Total Per Diem</b>	<b>\$116.71</b>	<b>\$259.00</b>	<b>\$197.44</b>	<b>\$172.36</b>	<b>\$207.63</b>	<b>\$230.89</b>	<b>\$218.64</b>	<b>\$175.72</b>

Last day of facility operation was 11/3/2009

First day of facility operation was 11/4/2009

Last day of facility operation was 5/31/2010

# PER DIEM REPORT

# CAMPS

EXPENDITURES	Chain O'Lakes	Edinburgh	Henryville	Madison	Total
1. PERSONAL SERVICES	1,761,858	3,245,246	2,187,172	5,853,709	13,047,985
2. SVCS OTHER THAN PERSONAL	113,722	109,755	111,289	751,861	1,086,627
3. SERVICES BY CONTRACT	21,785	4,589	7,943	13,628	47,945
4. MATERIALS/SUPPLIES	77,392	121,746	85,962	194,118	479,218
5. EQUIPMENT	33	6,913	(1,016)	12,358	18,288
6. GRANTS, SUBSIDIES/AWARDS	-	-	-	13,900	13,900
7. IN-STATE TRAVEL	-	1,784	2,245	14,617	18,646
8. OUT-OF-STATE TRAVEL	15,821	43,991	16,704	44,046	120,562
ADJUSTMENTS (IF ANY)	-	-	-	(772,420)	(772,420)
<b>SUBTOTAL</b>	<b>1,990,611</b>	<b>3,534,024</b>	<b>2,410,299</b>	<b>6,125,817</b>	<b>14,060,751</b>
FOOD SERVICE	184,164	396,808	245,493	635,387	1,461,851
MEDICAL COST	464,450	1,012,930	627,211	1,563,806	3,668,397
PREVENTIVE MAINTENANCE	67,772	32,031	33,828	49,455	183,086
<b>TOTAL OPERATING EXPENSES</b>	<b>2,706,997</b>	<b>4,975,793</b>	<b>3,316,830</b>	<b>8,374,465</b>	<b>19,374,085</b>
AVERAGE DAILY COST	7,416	13,632	9,087	22,944	53,080
AVERAGE DAILY POPULATION	145	312	193	483	1,133
<b>2009-2010 Per Diem</b>	<b>\$51.29</b>	<b>\$43.69</b>	<b>\$47.06</b>	<b>\$47.50</b>	<b>\$46.86</b>
CAPITAL EXPENDITURES:					
Lease Payments	-	-	-	-	-
Other Capital Projects	-	623	22,225	1,396,269	1,419,117
Total Capital Expenditures	-	623	22,225	1,396,269	1,419,117
Average Cost of Daily Capital	-	2	61	3,825	3,888
<b>2009-2010 Capital Per Diem</b>	<b>\$-</b>	<b>\$0.01</b>	<b>\$0.32</b>	<b>\$7.92</b>	<b>\$3.43</b>
<b>2009-2010 Total Per Diem</b>	<b>\$51.29</b>	<b>\$43.70</b>	<b>\$47.37</b>	<b>\$55.42</b>	<b>\$50.29</b>

# PER DIEM REPORT

# RE-ENTRY

EXPENDITURES	Indianapolis Men's	South Bend Men's	Indianapolis Women's	Total
1. PERSONAL SERVICES	1,340,185	1,268,096	891,991	3,500,272
2. SVCS OTHER THAN PERSONAL	81,143	59,325	33,771	174,239
3. SERVICES BY CONTRACT	4,115	13,224	2,050	19,389
4. MATERIALS/SUPPLIES	22,055	19,157	10,657	51,869
5. EQUIPMENT	260	1,387	458	2,105
6. GRANTS, SUBSIDIES/AWARDS	-	-	-	-
7. IN-STATE TRAVEL	3,962	(73,450)	(7,771)	(77,259)
8. OUT-OF-STATE TRAVEL	54,688	55,662	38,836	149,186
ADJUSTMENTS, IF ANY	-	-	-	-
<b>SUBTOTAL</b>	<b>1,506,408</b>	<b>1,343,401</b>	<b>969,992</b>	<b>3,819,801</b>
FOOD SERVICE	159,392	120,625	87,522	367,539
MEDICAL COST	409,799	308,432	242,423	960,654
PREVENTIVE MAINTENANCE	22,453	12,636	8,826	43,915
<b>TOTAL OPERATING EXPENSES</b>	<b>2,098,051</b>	<b>1,785,093</b>	<b>1,308,764</b>	<b>5,191,908</b>
AVERAGE DAILY COST	5,748	4,891	3,586	14,224
AVERAGE DAILY POPULATION	126	95	76	297
<b>2009-2010 Per Diem</b>	<b>\$45.66</b>	<b>\$64.18</b>	<b>\$37.94</b>	<b>\$47.96</b>
CAPITAL EXPENDITURES:				
Lease Payments	-	-	-	-
Other Capital Projects	-	-	-	-
Total Capital Expenditures	-	-	-	-
Average Cost of Daily Capital	-	-	-	-
<b>2009-2010 Capital Per Diem</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>
<b>2009-2010 Total Per Diem</b>	<b>\$45.66</b>	<b>\$51.48</b>	<b>\$47.18</b>	<b>\$47.96</b>

# PER DIEM REPORT

# INSTITUTIONS

EXPENDITURES	Branchville	Correctional Industrial	Indiana State Prison	Indiana Women's Prison	Miami	New Castle	IREF	Pendleton
1. PERSONAL SERVICES	17,485,046	20,856,388	29,966,863	8,136,506	27,831,079	-	6,521,953	26,369,827
2. SVCS OTHER THAN PERSONAL	1,402,097	457,536	3,939,087	548,827	3,197,775	12,118	2,474,505	3,602,990
3. SERVICES BY CONTRACT	49,940	96,079	130,422	402,089	894,305	30,570,433	43,529	216,991
4. MATERIALS/SUPPLIES	691,497	359,878	836,100	191,306	762,145	-	179,372	1,053,949
5. EQUIPMENT	95,975	41,421	13,829	4,647	49,639	-	41,007	93,798
6. GRANTS, SUBSIDIES/AWARDS	-	-	-	-	37,500	-	-	-
7. IN-STATE TRAVEL	22,212	42,582	97,373	56,552	56,867	-	3,898	145,688
8. OUT-OF-STATE TRAVEL	102,787	136,421	95,468	87,949	82,557	130	49,832	148,070
ADJUSTMENTS (IF ANY)	-	412,207	-	587,530	-	-	(861,922)	(448,919)
<b>SUBTOTAL</b>	<b>19,849,554</b>	<b>22,402,512</b>	<b>35,079,142</b>	<b>10,015,406</b>	<b>32,911,867</b>	<b>30,582,681</b>	<b>8,452,174</b>	<b>31,182,394</b>
FOOD SERVICE	1,672,307	1,845,173	2,816,844	575,313	3,993,568	3,121,556	523,017	2,409,118
MEDICAL COST	4,277,111	4,717,629	7,223,014	1,526,386	10,213,950	7,955,395	1,353,522	6,197,967
PREVENTIVE MAINTENANCE	193,200	182,105	596,488	140,418	412,031	9,820	170,138	510,261
<b>TOTAL OPERATING EXPENSES</b>	<b>25,992,171</b>	<b>29,147,419</b>	<b>45,715,488</b>	<b>12,257,523</b>	<b>47,531,416</b>	<b>41,669,452</b>	<b>10,498,851</b>	<b>40,299,741</b>
AVERAGE DAILY COST	71,211	79,856	125,248	33,582	130,223	114,163	28,764	110,410
AVERAGE DAILY POPULATION	1,328	1,456	2,217	483	3,153	2,487	405	1,903
<b>2009-2010 Per Diem</b>	<b>\$53.61</b>	<b>\$54.85</b>	<b>\$56.49</b>	<b>\$69.52</b>	<b>\$41.31</b>	<b>\$45.91</b>	<b>\$71.09</b>	<b>\$58.03</b>
CAPITAL EXPENDITURES:								
Lease Payments	-	-	-	-	14,640,577	11,847,729	-	-
Other Capital Projects	1,096,681	758,459	1,447,712	369,689	-	-	53,345	860,585
Total Capital Expenditures	1,096,681	758,459	1,447,712	369,689	14,640,577	11,847,729	53,345	860,585
Average Cost of Daily Capital	3,005	2,078	3,966	1,013	40,111	32,460	146	2,358
<b>2009-2010 Capital Per Diem</b>	<b>\$2.26</b>	<b>\$1.43</b>	<b>\$1.79</b>	<b>\$2.10</b>	<b>\$12.72</b>	<b>\$13.05</b>	<b>\$0.36</b>	<b>\$1.24</b>
<b>2009-2010 Total Per Diem</b>	<b>\$55.87</b>	<b>\$56.27</b>	<b>\$58.28</b>	<b>\$71.62</b>	<b>\$54.03</b>	<b>\$58.96</b>	<b>\$71.45</b>	<b>\$59.27</b>

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# PER DIEM REPORT

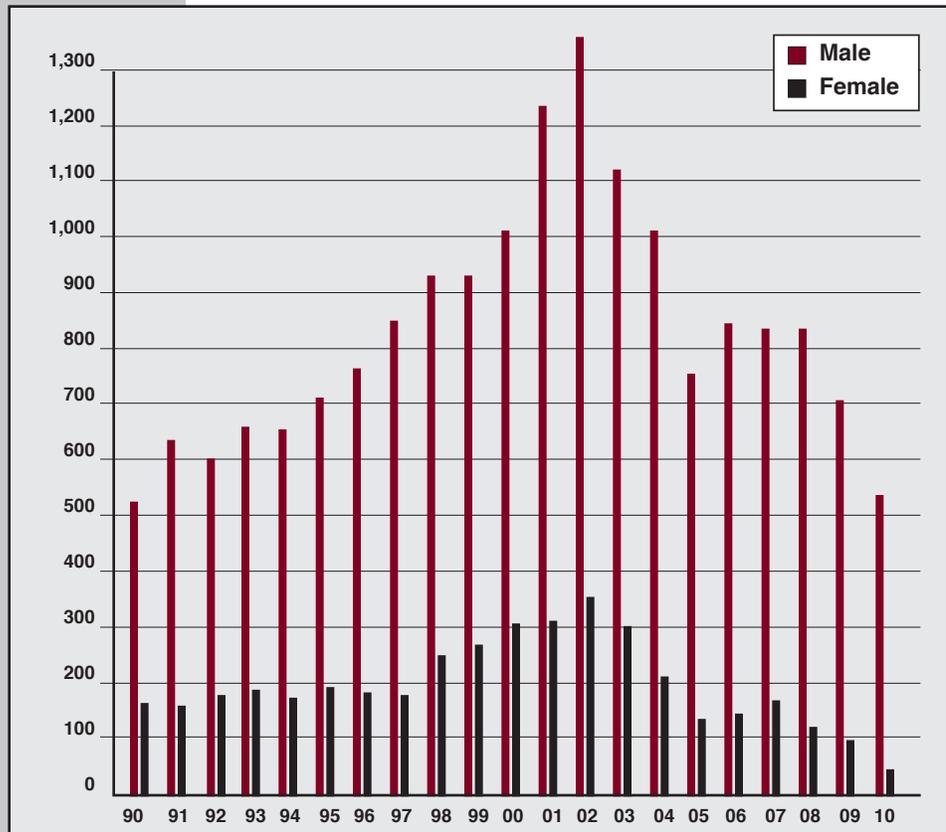
# INSTITUTIONS

<b>EXPENDITURES</b>	<b>Plainfield</b>	<b>Putnamville</b>	<b>Reception Diagnostic</b>	<b>Rockville</b>	<b>Wabash Valley</b>	<b>Westville</b>	<b>Grand Total</b>
1. PERSONAL SERVICES	21,138,717	28,988,451	11,185,109	14,048,780	34,328,633	44,208,169	291,065,521
2. SVCS OTHER THAN PERSONAL	1,065,757	1,506,517	25,239	845,392	2,534,435	3,374,310	24,986,585
3. SERVICES BY CONTRACT	37,883	92,946	25,820	56,815	1,056,138	144,063	33,817,453
4. MATERIALS/SUPPLIES	513,630	833,988	327,912	587,611	765,182	1,219,603	8,322,173
5. EQUIPMENT	34,805	110,584	8,350	6,338	26,168	70,558	597,119
6. GRANTS, SUBSIDIES/AWARDS	-	-	1,194	-	-	-	38,694
7. IN-STATE TRAVEL	50,025	86,348	8,474	6,646	39,685	144,444	760,794
8. OUT-OF-STATE TRAVEL ADJUSTMENTS (IF ANY)	186,555 2,291,939	208,432 -	142,463 786,206	110,635 -	90,130 -	139,302 -	1,580,731 2,767,041
<b>SUBTOTAL</b>	<b>25,319,311</b>	<b>31,827,266</b>	<b>12,510,767</b>	<b>15,662,217</b>	<b>38,840,371</b>	<b>49,300,449</b>	<b>363,936,111</b>
FOOD SERVICE	2,034,644	3,181,392	834,796	1,574,406	2,667,053	4,209,244	31,458,430
MEDICAL COST	5,126,221	8,136,210	2,138,285	4,031,098	6,828,265	10,786,441	80,511,492
PREVENTIVE MAINTENANCE	353,467	413,056	131,044	260,932	312,685	409,486	4,095,131
<b>TOTAL OPERATING EXPENSES</b>	<b>32,833,643</b>	<b>43,557,924</b>	<b>15,614,891</b>	<b>21,528,653</b>	<b>48,648,374</b>	<b>64,705,620</b>	<b>480,001,165</b>
AVERAGE DAILY COST	89,955	119,337	42,781	58,983	133,283	177,276	1,315,072
AVERAGE DAILY POPULATION	1,591	2,528	659	1,243	2,099	3,303	24,853
<b>2009-2010 Per Diem</b>	<b>\$56.55</b>	<b>\$47.20</b>	<b>\$64.92</b>	<b>\$47.45</b>	<b>\$63.50</b>	<b>\$53.67</b>	<b>\$52.91</b>
<b>CAPITAL EXPENDITURES:</b>							
Lease Payments	-	-	-	5,399,754	17,895,558	-	49,783,618
Other Capital Projects	626,331	524,309	-	-	14,628	726,036	6,477,775
<b>Total Capital Expenditures</b>	<b>626,331</b>	<b>524,309</b>	<b>-</b>	<b>5,399,754</b>	<b>17,910,186</b>	<b>726,036</b>	<b>56,261,393</b>
Average Cost of Daily Capital	1,716	1,436	-	14,794	49,069	1,989	154,141
<b>2009-2010 Capital Per Diem</b>	<b>\$1.08</b>	<b>\$0.57</b>	<b>\$0.00</b>	<b>\$11.90</b>	<b>\$23.38</b>	<b>\$0.60</b>	<b>\$6.20</b>
<b>2009-2010 Total Per Diem</b>	<b>\$57.63</b>	<b>\$47.77</b>	<b>\$64.92</b>	<b>\$59.35</b>	<b>\$86.88</b>	<b>\$54.28</b>	<b>\$59.11</b>

# PER DIEM REPORT

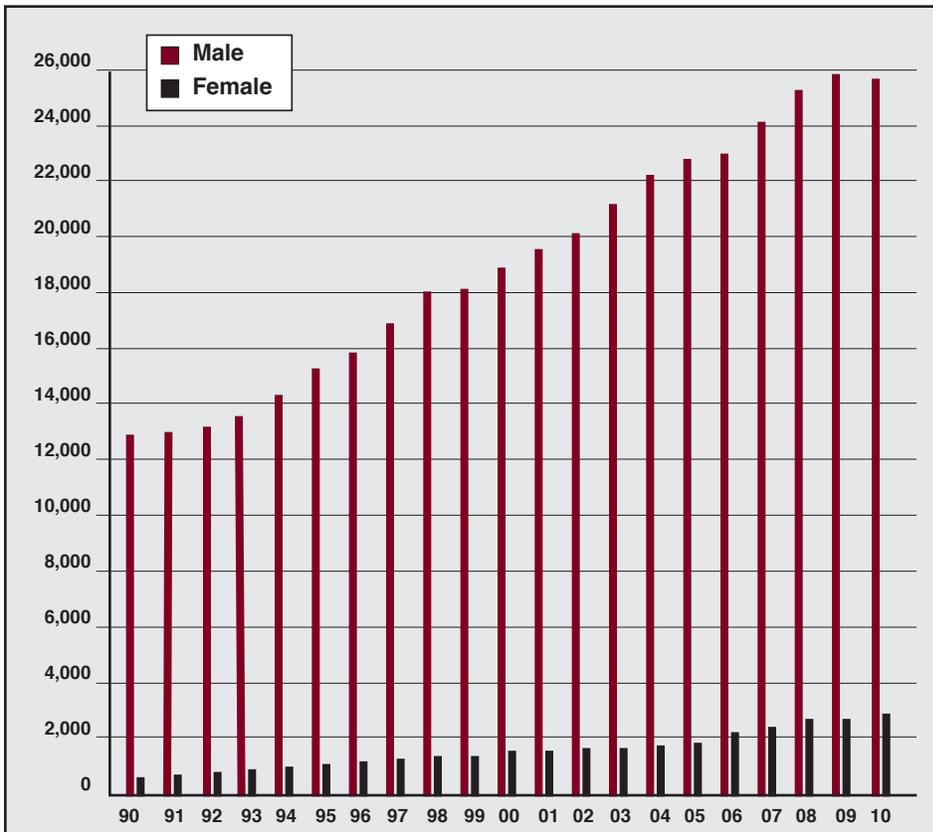
# JUVENILE OFFENDER POPULATION

Year	Male	Female
1990	526	169
1991	635	164
1992	598	185
1993	666	194
1994	654	185
1995	718	197
1996	769	189
1997	851	184
1998	930	254
1999	932	273
2000	1,066	316
2001	1,243	320
2002	1,379	358
2003	1,175	302
2004	1,037	224
2005	755	139
2006	845	151
2007	834	180
2008	834	123
2009	712	98
2010	549	55



December 31st of each year, 1990-2010  
 \* Includes offenders held in County Jails and Contracted Beds

# ADULT OFFENDER POPULATION



Year	Male	Female
1990	12,812	681
1991	13,013	706
1992	13,207	738
1993	13,692	778
1994	14,188	826
1995	15,218	892
1996	15,952	1,008
1997	16,832	1,071
1998	17,999	1,198
1999	18,087	1,222
2000	18,673	1,452
2001	19,424	1,542
2002	20,069	1,592
2003	21,311	1,758
2004	22,116	1,892
2005	22,571	1,884
2006	23,180	2,057
2007	24,071	2,178
2008	25,340	2,402
2009	25,961	2,428
2010	25,805	2,476

December 31st of each year, 1990-2010  
 \* Includes offenders held in County Jails and Contracted Beds

# OFFENDER POPULATION BY FACILITY

## Juvenile

Facility	Population
Camp Summit	107
Logansport	45
North Central	144
Pendleton	168
South Bend	85
Madison Juvenile	55

## Adult

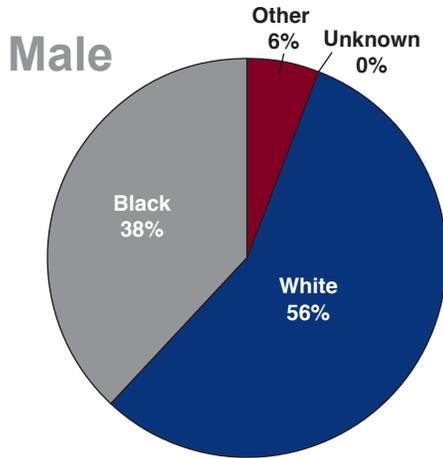
Facility	Population
Branchville	1,407
Correctional Industrial	1,455
Chain O'Lakes	147
Edinburgh	313
Henryville	197
Indiana State Prison	2,264
Marion County Work Release	55
Miami	3,147
New Castle	2,561
Pendleton	1,876
Plainfield	1,667
Re-Entry Educational Facility	366
Putnamville	2,586
Reception Diagnostic Center	625
South Bend Community Re-Entry Center	103
Volunteers of America – Evansville (Male)	9
Wabash Valley	2,070
Westville	3,368
County Jails (Male)	1,442
Craine House Women's Work Release	3
Indiana Women's Prison	591
Indpls. Women's Community Re-Entry Center	95
Jefferson County Work Release	18
Madison	465
Rockville	1,197
Volunteers of America – Evansville (Female)	7
Volunteers of America – Marion County	54
County Jails (Female)	41
Liberty Hall Work Release	152



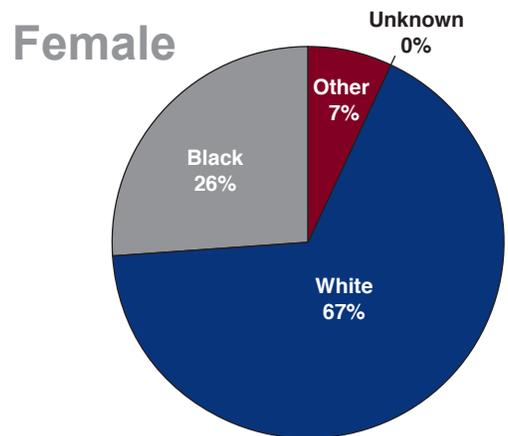
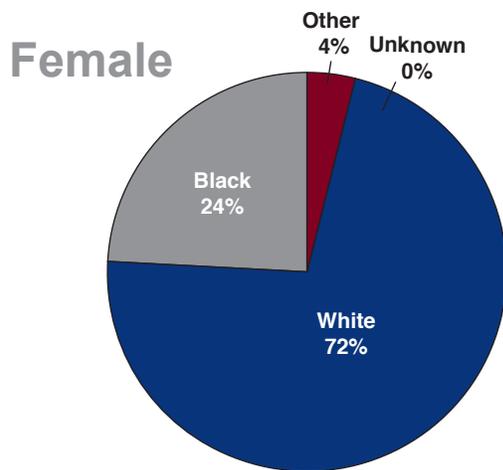
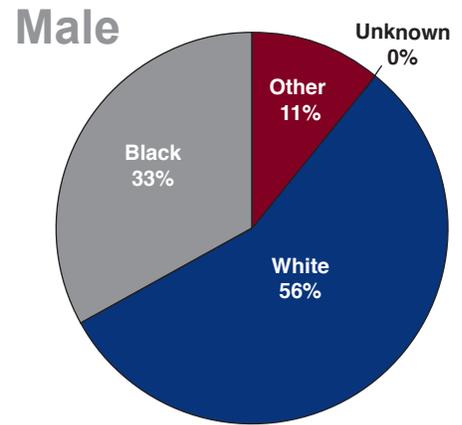
As of December 31, 2010

# OFFENDER POPULATION BY RACE

## Adult



## Juvenile

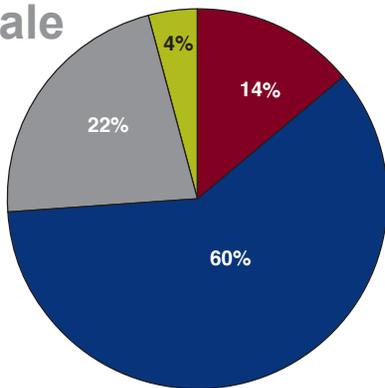


# OFFENDER POPULATION BY SECURITY LEVEL

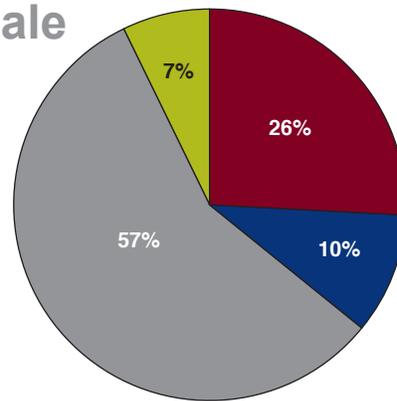
## Adult

## Juvenile

### Male

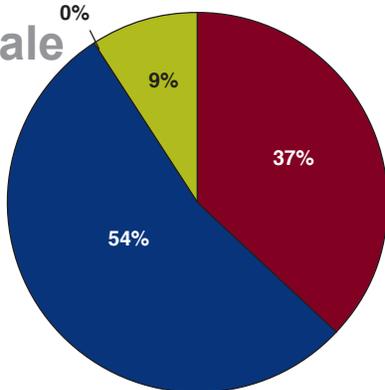


### Male

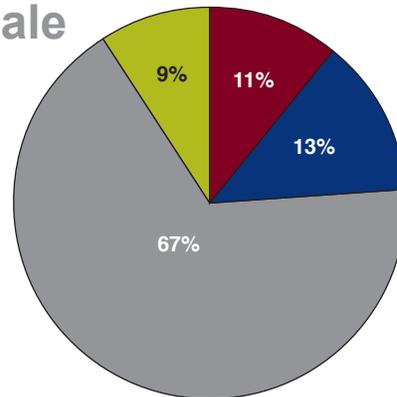


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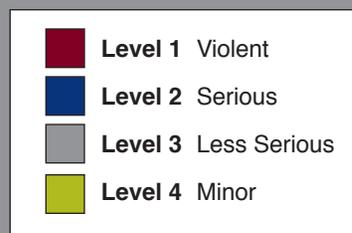
### Female



### Female



As of December 31, 2010



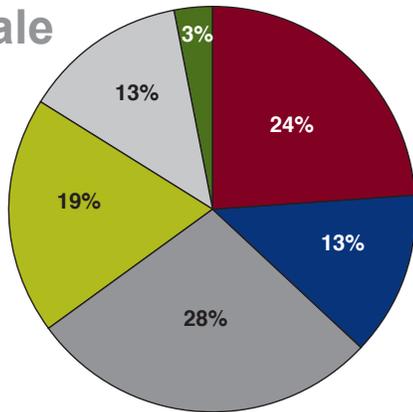
# OFFENDER POPULATION

## BY MOST SERIOUS OFFENSE CATEGORY

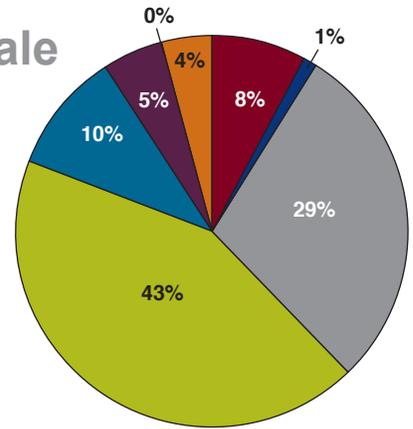
### Adult

### Juvenile

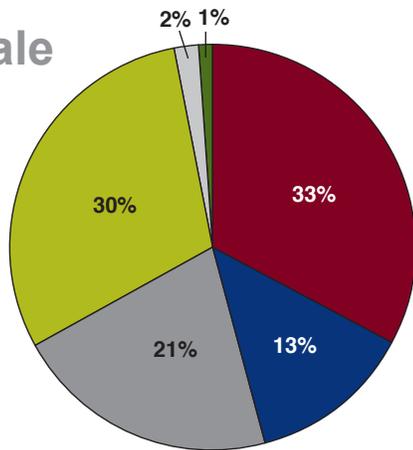
#### Male



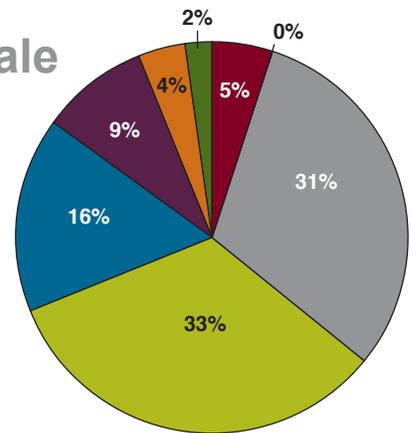
#### Male



#### Female



#### Female



As of December 31, 2010



# ADULT NEW ADMISSIONS

## By County - Calendar Year 2010

County	Males	Females	Total
Adams	64	10	74
Allen	862	148	1,010
Bartholomew	103	23	126
Benton	9	2	11
Blackford	29	2	31
Boone	108	12	120
Brown	12	1	13
Carroll	33	7	40
Cass	54	8	62
Clark	55	2	57
Clay	48	12	60
Clinton	74	14	88
Crawford	33	4	37
Daviess	22	8	30
Dearborn	193	62	255
Decatur	81	12	93
DeKalb	63	6	69
Delaware	104	16	120
Dubois	28	5	33
Elkhart	225	81	306
Fayette	76	25	101
Floyd	74	6	80
Fountain	34	7	41
Franklin	39	14	53
Fulton	29	12	41
Gibson	39	3	42
Grant	179	25	204
Greene	53	12	65
Hamilton	345	91	436
Hancock	80	21	101
Harrison	108	21	129
Hendricks	156	29	185
Henry	66	17	83
Howard	97	17	114
Huntington	188	53	241
Jackson	63	14	77
Jasper	32	4	36
Jay	43	14	57
Jefferson	57	10	67
Jennings	68	20	88
Johnson	322	106	428
Knox	25	1	26
Kosciusko	87	15	102
LaGrange	50	3	53
Lake	398	25	423
LaPorte	95	13	108
Lawrence	66	16	82

County	Males	Females	Total
Madison	438	65	503
Marion	3,641	570	4,211
Marshall	77	16	93
Martin	3	0	3
Miami	24	4	28
Monroe	153	14	167
Montgomery	79	30	109
Morgan	66	18	84
Newton	23	4	27
Noble	204	45	249
Ohio	32	3	35
Orange	23	2	25
Owen	21	2	23
Parke	35	12	47
Perry	33	5	38
Pike	26	1	27
Porter	71	10	81
Posey	59	12	71
Pulaski	12	3	15
Putnam	88	17	105
Randolph	18	2	20
Ripley	43	5	48
Rush	52	24	76
St Joseph	473	59	532
Scott	90	25	115
Shelby	176	47	223
Spencer	7	0	7
Starke	98	20	118
Steuben	28	9	37
Sullivan	37	11	48
Switzerland	3	1	4
Tippecanoe	244	45	289
Tipton	4	0	4
Union	22	4	26
Vanderburgh	560	106	666
Vermillion	19	7	26
Vigo	179	23	202
Wabash	129	49	178
Warren	6	1	7
Warrick	38	4	42
Washington	63	15	78
Wayne	368	100	468
Wells	74	16	90
White	44	12	56
Whitley	19	3	22
Unknown	5	3	8
<b>TOTALS</b>	<b>12,976</b>	<b>2,453</b>	<b>15,429</b>

Note: Includes only new and recommitments. Parole violators and other return types are not included.

# JUVENILE NEW ADMISSIONS

## By County - Calendar Year 2010

County	Males	Females	Total
Adams	7	1	8
Allen	33	3	36
Bartholomew	7	1	8
Benton	1	0	1
Blackford	3	0	3
Boone	10	3	13
Brown	0	0	0
Carroll	2	0	2
Cass	10	1	11
Clark	5	4	9
Clay	3	0	3
Clinton	22	6	28
Crawford	0	0	0
Daviess	2	0	2
Dearborn	10	0	10
Decatur	0	0	0
DeKalb	4	2	6
Delaware	17	1	18
Dubois	3	0	3
Elkhart	67	13	80
Fayette	4	0	4
Floyd	8	1	9
Fountain	2	0	2
Franklin	0	0	0
Fulton	1	0	1
Gibson	12	1	13
Grant	7	1	8
Greene	3	2	5
Hamilton	7	1	8
Hancock	5	1	6
Harrison	1	0	1
Hendricks	31	2	33
Henry	0	1	1
Howard	16	2	18
Huntington	10	0	10
Jackson	0	0	0
Jasper	1	1	2
Jay	4	2	6
Jefferson	2	0	2
Jennings	4	3	7
Johnson	8	5	13
Knox	4	1	5
Kosciusko	15	1	16
LaGrange	3	0	3
Lake	64	15	79
LaPorte	13	3	16
Lawrence	8	0	8

County	Males	Females	Total
Madison	7	1	8
Marion	100	6	106
Marshall	9	0	9
Martin	0	0	0
Miami	1	1	2
Monroe	2	1	3
Montgomery	5	2	7
Morgan	7	4	11
Newton	0	0	0
Noble	10	2	12
Ohio	0	0	0
Orange	2	1	3
Owen	2	0	2
Parke	1	0	1
Perry	2	2	4
Pike	1	0	1
Porter	7	2	9
Posey	2	0	2
Pulaski	3	0	3
Putnam	2	0	2
Randolph	3	0	3
Ripley	7	1	8
Rush	5	0	5
St Joseph	118	17	135
Scott	1	0	1
Shelby	7	5	12
Spencer	2	2	4
Starke	1	0	1
Steuben	12	2	14
Sullivan	4	0	4
Switzerland	0	0	0
Tippecanoe	13	10	23
Tipton	0	0	0
Union	3	0	3
Vanderburgh	47	8	55
Vermillion	0	0	0
Vigo	5	2	7
Wabash	3	0	3
Warren	0	0	0
Warrick	2	0	2
Washington	2	1	3
Wayne	7	1	8
Wells	6	3	9
White	2	1	3
Whitley	3	0	3
Unknown	0	0	0
<b>TOTALS</b>	<b>701</b>	<b>121</b>	<b>1,008</b>

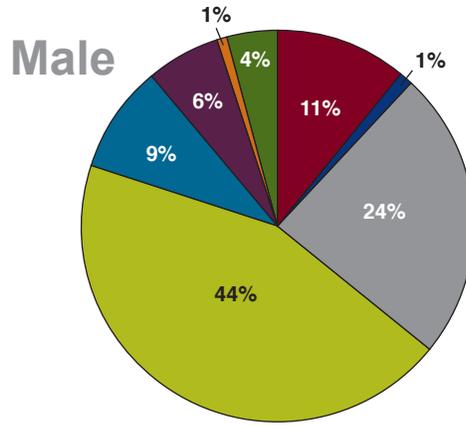
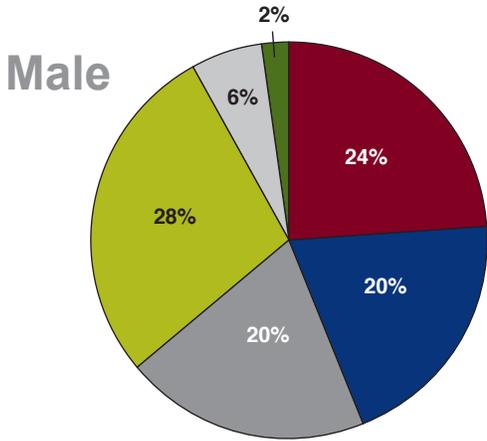
Note: Includes only new and commitments. Parole violators and other return types are not included.

# NEW ADMISSIONS

## BY MOST SERIOUS OFFENSE CATEGORY

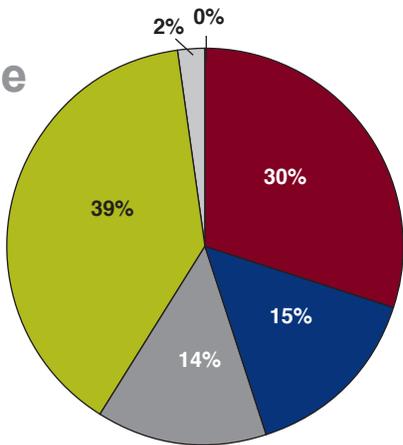
### Adult

### Juvenile

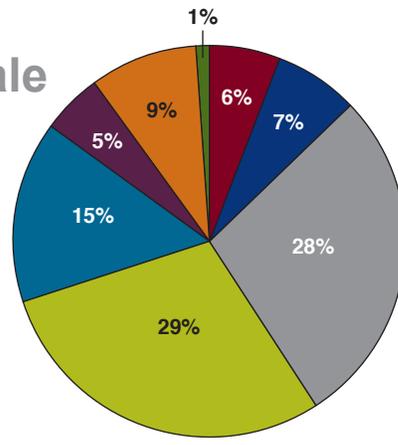


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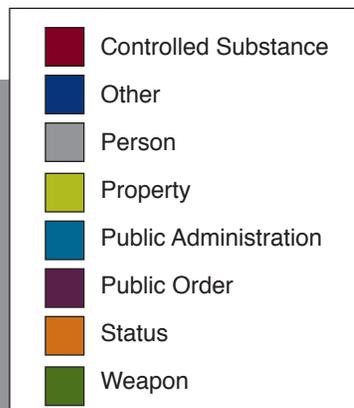
### Female



### Female



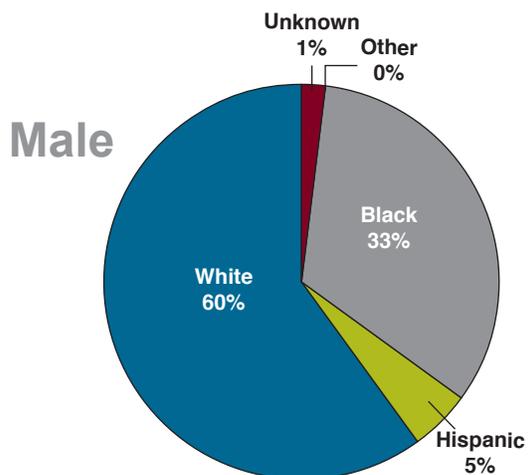
*Note: Includes only new and recommitments. Parole violators and other return types are not included.*



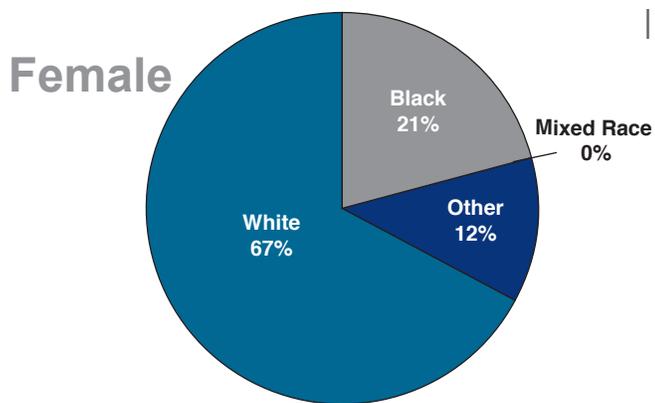
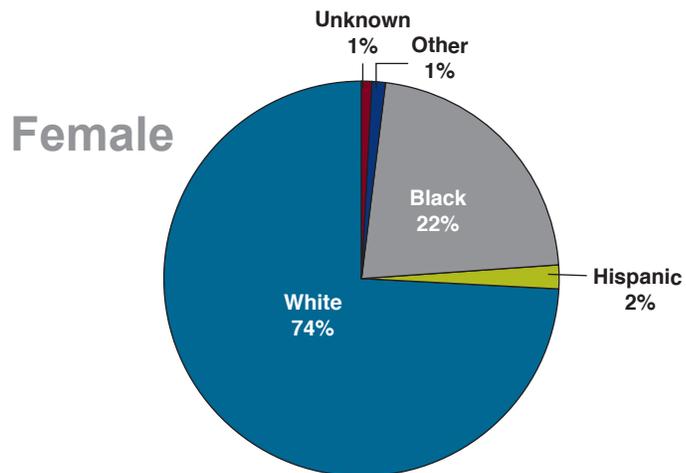
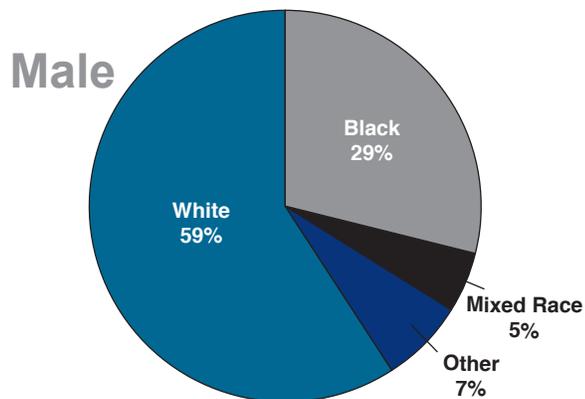
# OFFENDER POPULATION

## NEW ADMISSIONS BY RACE

### Adult



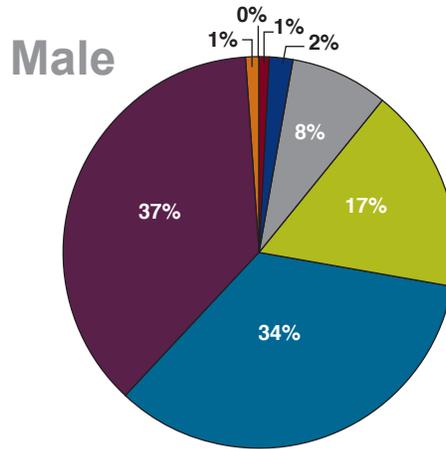
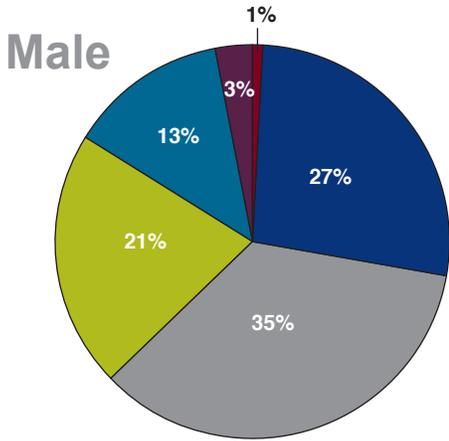
### Juvenile



# NEW ADMISSIONS BY AGE AT TIME OF INTAKE

## Adult

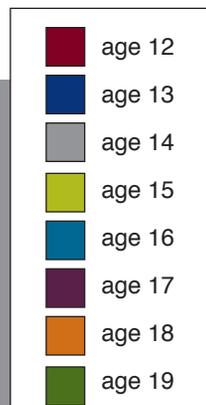
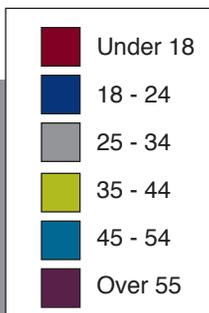
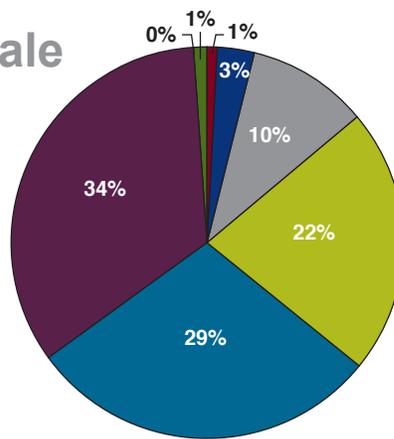
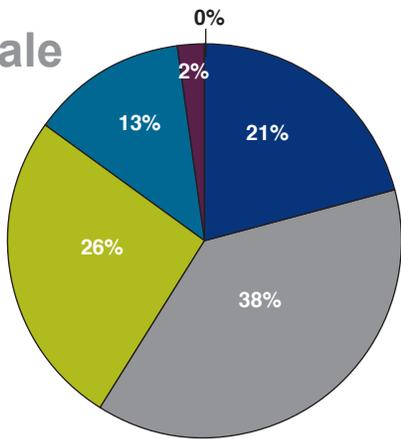
## Juvenile



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## Female

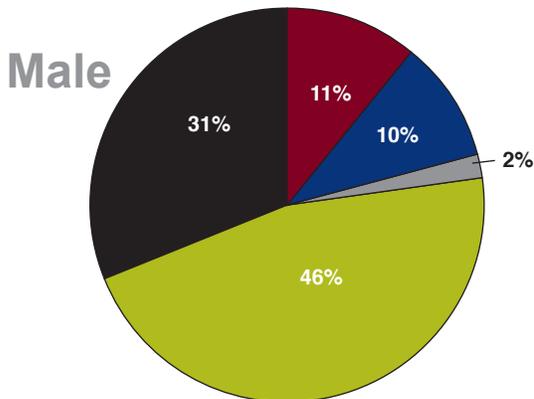
## Female



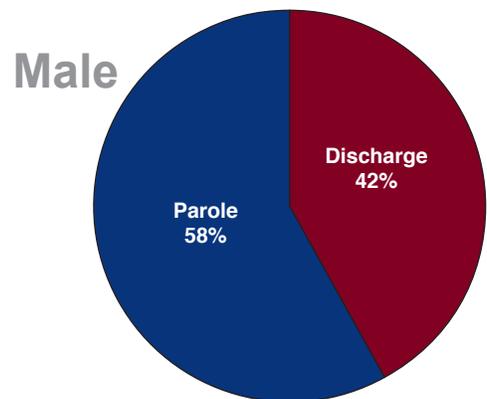
*Note: Includes only new and recommitments. Parole violators and other return types are not included.*

# OFFENDER POPULATION RELEASES BY RELEASE TYPE

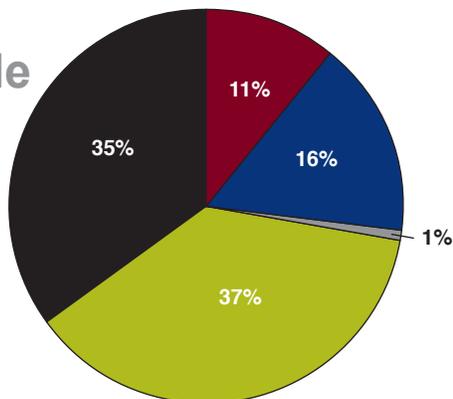
## Adult



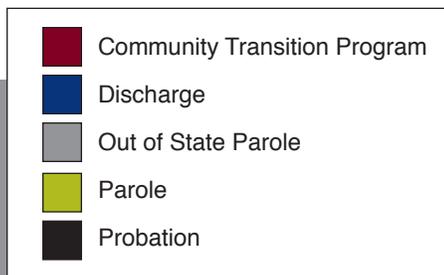
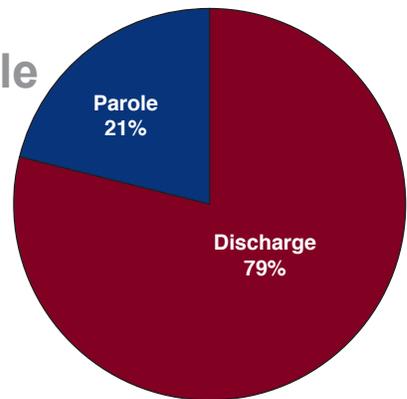
## Juvenile



## Female



## Female



*As of December 31, 2010*

# CENTRAL OFFICE



The staff of Central Office have had a very productive and challenging year in 2010. From the Office of the Commissioner, to each Executive Staff member, and to all Division Directors; the supporting staff of Central Office provides oversight and service support to all facilities, parole districts, and supporting stakeholders.



**INDIANA DEPARTMENT OF CORRECTION**  
302 W. Washington Street, Room E334 • Indianapolis, Indiana 46204

Indiana Department of Correction  
[www.in.gov/idoc](http://www.in.gov/idoc)

Offender Locator  
[www.in.gov/serv/indcorrection\\_ofs](http://www.in.gov/serv/indcorrection_ofs)

Fugitive Apprehension Unit  
[http://doc-apps.in.gov/demo/wanted/Most\\_Wantedlist\\_public.asp](http://doc-apps.in.gov/demo/wanted/Most_Wantedlist_public.asp)

Indiana Sheriffs' Sex Offender Registry  
[www.insor.org](http://www.insor.org)

PEN Products  
[www.penproducts.com](http://www.penproducts.com)

